RONALD REAGAN CHARTER SCHOOL ALLIANCE Sycamore Academy of Science and Cultural Arts Regular Board Meeting Agenda

Renaissance Plaza 32326 Clinton Keith Road, Suite 202 Wildomar, CA 92595 Phone: (951) 678-5217

April 15, @6:00 p.m.

Board Members

William Sampson, President

Roland Skumawitz, Secretary/Treasurer

Ingrid Flores

Elizabeth Halikis

Vacant

1.0	Introd	L TO ORDER luction of Guests neeting was called to on	der by the Bo	oard Chair at				
2.0	OPE	N GENERAL SESSIO	N					
	Mr. W	L CALL /illiam Sampson oland Skumawitz		Absent				
	Dr. In	oland Skumawitz grid Flores Elizabeth Halikis			•			
	Other	guests present:						
3.0	PLEC	GE OF ALLEGIAN	CE					
4.0	APPR	ROVAL OF THE AGE	ENDA					
	Motio	n:Secor	nd:	Vote:				
	Mr. W	L CALL 'illiam Sampson		Absent				
		oland Skumawitz grid Flores						
	Mrs. E	Elizabeth Halikis						
5.0	Common Brown on the	ration to address ents should be limited to 3 Act, there shall be no acti agenda. The Board memb on as to action or priority;	minutes. Unlion taken, nor pers may: (1) a	ess an item has should there be icknowledge re	been placed or comments on, ceipt of inform	n the publishe responses to.	or discussion o	f a tonic not
6.0	INFO	RMATION SESSION	:					
	6.1	Ed Tec Financial Up Presentation of the sta	date Report tus of our sc	(Attachmen hool's finance	t 6.1) es and progres	ss on next ye	ar's budget.	
		Presented by: Jennie	Bartkowiak,	Ed Tec, Clier	t Manager			
	6.2	Enrollment Data and Presentation of curren	l Attendanc e t enrollment	e Report (Att data, attenda	achment 6.2)) en enrollme	nt and lottery.	
		Presented by: Laura (Girard Secre	tarv				

	6.3	School Report/Special Report on school busine			on.	
		Presented by: Barbara I	lale, Directo	r/Principal	and SASCA's Special Education Liai	ison
	6.4	Special Education Ana Presentation on Special		tation (At	tachment 6.4)	
		Presented by: Barbara	Hale, Directo	or/Principa	al and SASCA's Special Education Lia	ison
	6.5	Facility and Construction				
		Presented by: Barbara I	lale, Directo	or/Principa	ı	
7.0	ACTI	ION ITEMS:				
	7.1	Approve Tobacco Free Review and approve Sm	oking and T	obacco Po		
		Presented by: Barbara H	ale, Director	Principal		
		Motion:	Second: _		Vote:	
		ROLL CALL Mr. William Sampson				
		Mr. Roland Skumawitz Dr. Ingrid Flores Mrs. Elizabeth Halikis				
	7.2	Approve Contract with Approve Contract with E		ttachmen	t 7.2)	
		Motion:	Second:		Vote:	
		ROLL CALL Mr. William Sampson Mr. Roland Skumawitz	Present		-	
		Dr. Ingrid Flores			- -	
		Mrs. Elizabeth Halikis			-	
8.0	CONS	SENT CALENDAR				
	8.1 8.2	Approval of the Minute Approval of the Check				
		Motion:	Second: _		Vote:	
		ROLL CALL Mr. William Sampson Mr. Roland Skumawitz Dr. Ingrid Flores Mrs. Elizabeth Halikis		sent ,	Absent	

9.0 ADJOURNMENT

ROLL CALL Mr. William Sampson	Present	Absent
Mr. Roland Skumawitz		
Dr. Ingrid Flores		
Mrs. Elizabeth Halikis		

THE ORDER OF BUSINESS MAY BE CHANGED WITHOUT NOTICE

Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice,

REASONABLE LIMITATIONS MAY BE PLACED ON PUBLIC TESTIMONY

The Governing Board's presiding officer reserves the right to impose reasonable time limits on public testimony to ensure that the agenda is completed.

SPECIAL PRESENTATIONS MAY BE MADE

Notice is hereby given that, consistent with the requirements of the Bagley-Keene Open Meeting Act, special presentations not mentioned in the agenda may be made at this meeting. However, any such presentation will be for information only.

REASONABLE ACCOMMODATION WILL BE PROVIDED FOR ANY INDIVIDUAL WITH A DISABILITY

Pursuant to the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, any individual with a disability who

requires reasonable accommodation to attend or participate in this meeting of the Governing Board may request assistance by contacting Sycamore Academy of Science and Cultural Arts

Telephone, (951) 678-5217; FOR MORE INFORMATION

For more information concerning this agenda, please contact Sycamore Academy of Science and Cultural Arts Telephone, (951) 678-5217.

Science & Cultural Arts Sycamore Academy of Financial Update

ediec

Business and Development Specialists for Charter Schools

Jennie Bartkowiak



2014-15 Budget Development

Agenda

- Forecast Update
- **Exhibits**
- Cash Flow
- Feb. 2014 YTD Financials
- Feb. 2014 Check Register

2014-15 Budget Development

2014-15 Budget Development

The following depicts the updated expected schedule for 2014-15 budget development.

The second second		
When	What	Key Inputs / Notes
March	Initial draft	 Enrollment plan (school leaders) Revenue assumptions (edtec; Governor's Proposal) Baseline expenditures based on 13-14, growing with enrollment and/or other known changes
March & April	Draft revisions	 Scenario analysis (edtec and school leaders) Stakeholder input (staff, parents, etc.) Align with LCAP where necessary
April Board Meeting	Board Update	 Key assumptions and decision points to date
April & May	Final Draft	 May Revise – updates to revenue expectations Stakeholder input, LCAP
May or June Board Meeting	Board Approval	■ This budget is submitted to authorizer
June	State Budget is passed	 Any changes will be incorporated in the Summer; board typically approves a new budget in Sept/Oct with these and other changes (i.e. actual enrollment)



2014-15 Budget: Enrollment Assumptions

- □ After the open enrollment period, 2014-15 enrollment is forecasted at 402
- To allow for attrition, the 2014-15 budget will be built on 392 students
- □ At 96% attendance, ADA will be forecasted at 376

	2013-14	2014-15
К	49	54
1	61	54
2	20	28
3	55	20
4	52	56
2	43	55
9	25	40
7	0	25
8	0	0
Total	335	392
ADA %	%96	%96
ADA	322	376



2014-15 Budget: Revenue Assumptions **LCFF Calculation Review**

		2013-14	2014-15
	K-3	\$6,952	\$7,012
"Baca Grant"	4-6	\$7,056	\$7,117
	7-8	\$7,276	\$7,328
	9-12	\$8,419	\$8,491
"Grade Love Lodgens"	K-3	\$723	\$729
	9-12	\$219	\$221
"Supplemental Grant"	20% of bas	20% of base grant for all unduplicated FRL/ELL/FY	cated FRL/ELL/FY
"Concentration Grant"	50% of bas above the	50% of base grant for all unduplicated FRL/ELL/FY above the 55% - capped at district unduplicated	cated FRL/ELL/FY

towards calculated way from 2013-14 Move 22% of the per ADA rate target rate

towards calculated

target rate

Move 11.78% of the

way from 2012-13 per ADA rate



2014-15 Budget: Revenue Assumptions 2014-15 LCFF Calculation for Sycamore

2014-15	\$2.6M assumes 376 ADA	\$152k K-3 Add-on	\$187k assumes 32% unduplicated	%e \$0
	\$7,012 \$7,117 \$7,328 \$8,491	\$729 \$221	20% of base grant for all unduplicated FRL/ELL/FY	50% of base grant for all unduplicated FRL/ELL/FY above the 55% - capped at district unduplicated
•	K-3 4-6 7-8 9-12	K-3 9-12	20% of b unduplic	50% of base unduplicated the 55% - ca unduplicated
	"Base Grant"	"Grade Level Add-ons"	"Supplemental Grant"	"Concentration Grant"

Target = \$7,976/ADA

Move 22% of the way from 2013-14 per ADA rate towards calculated target rate



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2014-15 Budget: Revenue Assumptions **LCFF Implementation**

- Schools will move toward their target rate over the next 8 years
- Each year, the target rate is recalculated
- □ In 2014-15, SASCA will move 22% from the 13-14 rate of \$6,012/ADA to the new target rate of \$7,976/ADA

The following implementation schedule is based on the Governor's January budget proposal:

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Implementation % Towards Goal	11.8%	28.05%	33.95%	21.67%	25.0%	33%	20%	100%
Total Effective Implementation %	11.8%	36.5%	58.1%	67.2%	75.4%	83.6%	91.8%	100.0%

The following implementation schedule is based on the November 2013 FCMAT Calculator:

	FY 2014 FY	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Implementation % Towards Goal	11.8%	16.49%	18.69%	21.67%	25.0%	33%	20%	100%
Total Effective Implementation %	11.8%	26.3%	40.1%	53.1%	64.8%	76.5%	88.3%	100.0%



2014-15 Budget: Revenue Assumptions **LCFF Implementation**

recommends building a more conservative budget until the May Revise confirms this Given the significant implementation increase proposed by the Governor, edtec

The following implementation schedule is proposed by edtec for 14-15 budgeting:

	FY 2014 FY	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Implementation % Towards Goal	11.8%	22%	18.69%	21.67%	25.0%	33%	50%	100%
Total Effective Implementation %	11.8%	31.2%	44%	56.2%	67.1%	78.1%	%68	100.0%

- Using the above schedule, SASCA will move 22% from the 13-14 rate of \$6,012/ADA to the new target rate of \$7,976/ADA
- Sycamore's effective 2014-15 rate is \$6,444/ADA
- If the Governor's Proposal of 28% implementation is passed, Sycamore's budgeted LCFF revenues would increase \$44k (assumes 376 ADA)



2014-15 Budget: Early Expense Assumptions

Compensation & Benefits

- Given enrollment increase, school is planning on adding 2 FTEs
- Additional hourly staff also likely

Professional Development

Plans to increase Professional Development expense to cover credentialing programs for instructional

Building

- Still targeting \$7.3M bond, resulting in expense of \$1k/student
- Awaiting final breakdown of financing, Sycamore's current draft 14-15 budget includes the following setasides for building related costs:
- \$50k new furniture
- \$50k technology and equipment
- \$75k general set-aside for repairs, unforeseen operational needs
- Utility rates have been increased by 30% over 13-14 rates
- No property taxes assumed

years, they are fully included in the While some of these costs may be capitalized and spread over many 14-15 budget for now



2014-15 Budget: Bond Covenants

Debt Service Coverage Ratio

- 1.1x in 2014-15, increasing to 1.2x in 15-16
- Under very conservative current assumptions, SASCA meets this ratio in 14-15

Days Cash Outstanding

- 35 days in 2014-15, increasing to 40 days in 15-16 and 45 days in 16-17
- Under very conservative current assumptions, SASCA meets this ratio in 14-15

Additional Debt

Must meet additional debt test

Enrollment

To be set slightly above breakeven number of students



2014-15 Budget: Cash Flow

- □ In January, the Governor proposed a deferral-free schedule for 14-15
- More information will be available at the May Revise; Spring deferrals are possible
- could change quickly and necessitate the need for deferrals at some point in the year Even if state budget is approved with no deferrals, economic conditions in California

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
State Aid - Standard	2.00%	2.00%	9.00%	8.00%	9.00%	9.00%	800.6	800.6	%00 6	%00 6	%00 6	%UU 6
Deferral												
Deferral				Ĺ								
Deferral			2			3	v,	<u>n</u>			1	
Deferral												
State Aid - Adjusted	2.00%	2.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%	9.00%
EPA	%0	%0	25%	%0	%0			%0				25%
Property Tax	0.00%		6.00% 12.00%	8.00%	8.00%	8.00%	8.00%	8.00%	4	7.0	7.0	7.00%



Forecast Update

Current Revenue Forecast: March YTD Update

Revenues have increased since last month's update due to P2 attendance milestone.

- Increases to Revenue Forecast = \$42k
- \$32k increase due to P2 attendance
- P2 reports are being prepared with 322.75 ADA
- Since 13-14 revenues are based on P2 ADA, the revenue forecast has been increased to reflect 322 ADA
- \$6.3k increase due to prior year adjustments booked after P1 certification
- \$3.8k increase from field trip collections for end-of-year trip

Current Revenue Forecast

- + \$42k more than last month's forecast
- **\$94k** more than board approved budget (Oct.)



Current Expense Forecast: March YTD Update

Expenses have decreased since last month's update, primarily due to decreasing the forecasted amount of pre-construction costs.

Increases to Expense Forecast: \$7k

- \$800 increase due to March spending on other food expense
- \$6.2k increase due to revenue and/or enrollment dependent expenses such as district oversight, special ed encroachment, business services

Decreases to Expense Forecast: \$50k

- Capital Outlay for pre-construction costs was forecasted at \$250k last month; this has been taken down to \$200k
- operating income; rather, these costs will be depreciated over the life of the asset NOTE: After capitalization, these pre-construction costs will not impact 13-14

Current Expense Forecast

- **\$43K** less than last month's forecast
- \$233K more than board approved budget (Oct.)



2013-14 Current Forecast: March Update

The current forecast for operating income is \$261k after depreciation and capitalization.

	Approved	Current	Variance (Previous vs.	
SUMMARY			onicin olecasi	Callelleroleday
Revenue				
General Block Grant	1,856,000	1,935,848	31,178	79.848
Federal Revenue			1	
Other State Revenues	110,678	121,014	7,203	10,336
Local Revenues	206,221	210,455	3.884	
Fundraising and Grants	26,189	26,189		
Total Revenue	2,199,088	2,293,506	42,265	94,418
Expenses				
Compensation and Benefits	1,067,282	1 074 759	•	(7,476)
Books and Supplies	102,970	105,741	(882)	
Services and Other Operating Expenditures	785,733	808,999	(6,202))
Capital Outlay	-	200,000	50,000	3
Total Expenses	1,955,985	2,189,498	42,916	(233,514)
Operating Income (excluding Depreciation)	243,104	104,008	85,180	(139,095)
		The second second		
Operating Income (including Depreciation)	200,427	261,331	35,180	906'09
Fund Balance				
Beginning Balance (Audited)	658,425	658,425		
Operating Income (including Depreciation)	200,427	261,331		
Ending Fund Balance (including Depreciation)	858,852	919,756		
Ending Fund Balance as % of Operating Expenditures	44%	42%		
Eliding Fulid balance as % of Operating Expenditures	44%	42%		

2013-14 YTD Actuals: March Update

SASCA is tracking approximately \$5k behind the board approved budget, before capitalization (behind = more negative).

- Revenues: \$21k behind board approved budget
- District in-lieu property tax payments are one month behind schedule
- Expenses: \$16k slower than board approved budget
- Slower than planned spending on some expense categories, including computers, textbooks, and SIS
- Sycamore may realize savings in these expense categories at year-end
- This is off-set by pre-construction costs (capital outlay), which were unbudgeted
- operating income; rather, these costs will be depreciated over the life of the asset NOTE: After capitalization, these pre-construction costs will not impact 13-14 starting in 14-15

YTD Actuals

 \$5K behind the board approved budget [Only impacts timing, not overall forecast]



2013-14 YTD Actuals: March Update

SASCA is tracking approximately \$5k behind the board approved budget, before capitalization (behind = more negative).

	Actual YTD	Budget VTD	Variance (YTD less Budget)
SUMMARY			(coBun)
Revenue			
General Block Grant	1,059,450	1,091,208	(31.758)
Federal Revenue		1	
Other State Revenues	82,058	72,850	9,207
Local Revenues	11,924	8,632	3,292
Fundraising and Grants	15,901	18,332	(2,431)
Total Revenue	1,169,333	1,191,023	(21,690)
Expenses			
Compensation and Benefits	715,696	747,744	32,048
Books and Supplies	68,401	87,823	19,422
Services and Other Operating Expenditures	498,529	530,753	32,224
Capital Outlay	62,359	•	(62,359)
Total Expenses	1,349,985	1,366,320	16,334
Operating Income (excluding Depreciation)	(180,652)	(175,297)	(5,355)
Operating Income (including Depreciation)	(113 293)	(175 207)	62 004
Operating Income (including Depreciation)	(113,293)	(175,297)	w

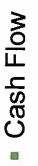


Cash Flow Forecast

SASCA is still expected to have a positive cash balance in all months of the school year.

- Cash flow has been updated with P-1 certified apportionment schedule
- Under current assumptions, SASCA will not have a cash need in 13-14
- \$195K is expected from LEUSD in June for the in-lieu agreement
- If this payment does not arrive in June, Sycamore can still make payroll and all planned
- Construction Impact:
- Cash flow has been updated to assume \$200k cash outlay for pre-construction costs through June 30
- The \$200k term loan has been booked in March, and is reflected in the cash flow forecast
- This results in average ending cash balance of \$630k in April-June





- March 2014 YTD Financials
- March Check Register

EXHIBITS



Sycamore Academy Morthly Cash Forecast As of most recent monthly close

						2013/14	3							!!
						Actual & Projected	ojected							
	Actual	Actual	Sep Actual	Det Actual	Nov	Actual	Jan	Feb Actual	Mer	Apr Projected	Projected	Jun Projected	Forecast	APIAR
Beginning Cash	\$216,813	500.672	673,766	607,751	619,745	617,967	469,640	620,781	607,080	627'949	745,487	648,633		
Ravenue														
General Block Grant	٠	26,992	57,185	167,365	174.268	102 934	211.263	146.832	142 611	303 347	CR3 101	24.848	1 075 848	444 531
Federal Income							,				100,000	200	200000	
Other State Income		844	29,400	5,991	718	33,604	10.187	787	526	95	11.416	201	121.014	27.149
Local Revenues		1,950	1,671	(376)	1,500		•	2,140	9000'9	1,173	1,179	196,179	210,455	
Fundraising and Grants	5	88	306	5,413	745	3,521	3,575	28	1,668	5,050	2,619	2,619	26,189	,
Total Revenue	16	69,681	88,564	178,393	177,232	140,059	326,025	160,320	149,641	309,766	119,896	223,842	2,293,506	471,670
Expenses														
Compensation & Benefits	15,472	85,465	88,418	91,472	84,999	101,648	78,981	95,160	84,080	91,747	100,000	166,515	1.074,750	•
Sacrides & Other Operation European	8,127	10,961	10,383	10,224	6,630	7,706	3,928	3,390	7,151	12,447	12,447	12,447	105,741	•
Capital Outlay	83,812	52,836	41,122	60,580	50,246	67,129	39,610	34,944	58,362	104,918	53,158	152,393	908,999	,
Total Expenses	117,410	149,162	139,923	162,276	141,876	176,486	171,278	141,994	149,683	263,326	210,619	375,568	2,169,498	
Operating Cash Inflow (Outflow)	(117,396)	(89,281)	(61,369)	18,117	36,368	(38,426)	63,747	6,326	787	66,440	(84,723)	(161,726)	104,008	471,670
Revenues - Prior Year Accruate	556,598	146.593		7.879	242				74.400	CE 6741	1900.00			
Expenses - Prior Year Accruats	(10,062)	(3,725)	(108,976)	•	•		•		22,28	(Arcic)	1	, ,		
Accounts Receivable - Current Year	1	•			•		٠	•	,	•	•	•		
Accounts Payable - Current Year	(23,390)	11,862	96,251	(89,453)	(25,216)	4	9,360	(7,740)	(10)		,	,		
Commemorated for reservers	(37,525)	3,340	2,786	3,070	3,070	3,349	3,356	1,655	3,122	3,122	3,122	3,122		
Credit Card				- COCC	-	- Day	and the second	and the second name of	202,638	•		-		
Community Bank Loan									200,000		•			
Loans Payable (Long Term)	(4,628)	(4,706)	(4,706)	(25,618)	(15,242)	(15,282)	(15,322)	(15,361)	(4,987)	(4,990)	(5.001)	(5,073)		
Capital Leases Payable		,				1	,			•				
Other Long Term Debt		•		•				1		•		•		
Other Release Sheet Chappee	. 00.00	٠		•			,			•				
	an'es	•					,		•			•		
Ending Cash	\$609,672	673,756	607,761	519,745	517,967	469,540	620.781	607,660	698.489	745 487	648 633	494 965		

Sycamore Academy Budget vs. Actuals As of most recent monthly close

CO O HOST LEGELL HONG & COSE	Actual	6	Budget vs. Actual	,				Budead		
	,			Variance (YTD less	Approved	Current		Variance (Budget vs. Current		Forecast
SUMMARY	ď.	Actual 110	thaget 110	hadrong	anager (Cax.)	Forecast	Current rovecast)	Forecast)	dudget Kemasming	Remaining
reverse General Block Grant Enders Deserved	142,611	1,059,450	1,091,208	(31,758)	1,856,000	1,935,848	31,178	79,848	796,550	876,398
Other State Revenues	. 928	82,068	72,650	9.207	110,678	121,014	7,203	10,336	28.621	38.867
Local Revenues	5,039	11,924	8,632	3,292	206,221	210,456	3,884	4,234	194,297	196,530
Total Revenue	148,844	1,169,333	1,191,023	(2,431)	2,139,088	2,293,606	42,265	\$4,418	10,288	10,288
Expenses			,							
Books and Supplies	7,151	715,686	87 823	32,048	1,067,282	1,074,759	1,000	(3.476)	351,586	359,062
Services and Other Operating Expenditures	58 352	498,529	530,753	32,224	785,733	808,999	(6,202)	(23,286)		310.470
Capital Outlay Total Expenses	149,683	67,359	1,366,320	(67,358)	1,966,986	2,189,498	50,000	(200,000)		132 641
Operating Income (excluding Depreciation)	281	(180,662)	(176,297)	(6,366)	243,104	104,008	86,180	(133,036)		284,660
Operating Income (including Depreciation)	281	(113,283)	(175,297)	62,004	200,427	261,331	35,180	906'09	313,720	374,625
Fund Balance Beginning Balance (Audited) Operating Income (including Depreciation)	**	658,425 (113,290)	668,425	7	850,425	668,425				
Ending Fund Balance (including Depreciation)	646,132	646,132	483,128	500	868,862	919,766				
				12.22						
Ending Fund Balance as % of Operating Expenditures					44%	42%				
Detail										
Enrollment Summary										
4-6					202	120		0.0		
7-8										
Total Enrolled					320	336		· #		
ADA										
4.6					%95.96 96.98	\$6.56 \$6.56 \$6.56				
7.8					86.0%	96.0%				
Average					%0.96 #	98.0%				
-										
					194.9	208.0	4	13.1		
et o					113.9	1140	90 FT	170		
P-12					0 0	0.0	0 0	0 0		
Total ADA					308.8	322.0		13.2		

Sycamore Academy Budget vs. Actuals As of most recent monthly close

REVENUE

General Purpose/Local Control	Education Protection Account	State Aid - Prior Years	Charter Schools in Lieu of Prop. Taxes	Other State Revenues			State Lottery Revenue	All Other State Revenue	Common Core	SUBTOTAL - Other State Income	Other Local Revenue	Food Service Sales	Leases and Rentals	Field Trips	All Other Local Revenue	In Lieu of Prop 39	Uncategorized Revenue	el catorida	SACIONAL MOOT - TV I OL GOOD	Donations/Fundraising	Donations - Private	Fundraising
9011	8012	8019	9008	8300	8319	8550	8560	8690	8594		8600	8634	8650	8693	9636	8701	8698			8800	8802	8803
	_	8011 General Purpose/Local Control 8012 Education Protection Account	8011 General Purpose/Local Control 8012 Education Protection Account 8019 State Aid - Prior Years			General Purpose/Local Control Education Protection Account State Add - Proc Years Charler Schools in Lieu of Prop. Tax Other State Revenues Other State Apportionments - Price		General Purpose/Local Control Education Protection Account State Add - Prior Years Charler Schools in Leu of Prop. Tax Other State Apportonments - Prior Mandarde Cost Reimbursements State Lottery Revenue	General Purpose/Local Control General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Taus Other State Apportnomments - Prior Mandated Cost Reimbursements State Lottery Revenue All Other State Revenue	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Cother State Apportnomments - Prior Randsted Code Reimbursements State Lottery Revenue All Other State Revenue Committee Code	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Other State Revenues All Other State Revenue All Other State Revenue Common Core Common Core Sult Tother, Mande	General Purpose/Local Control General Purpose/Local Control State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Other State Revenue Mandsed Coat Reimbursements State Lottery Revenue Cammon Coat SUBTOTAL - Other State Innome Other Local Revenue	General Purpose/Local Control Education Protection Account State Add - Prior Years Charler Schools in Lieu of Prop. Tax Other State Apportnoments. Prior Mandated Cost Reimbursements State Lotter Revenue All Other State Revenue Common Cost SUBTOTAL - Other State Income Other Local Revenue Food Service Sales	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Levu of Prop. Tax Other State Revenues Other State Revenue Mandaed Cost Reimbursements - Prior Mandaed Cost Reimbursements State Lottery Revenue All Other State Revenue Common Cose SUBTOTAL - Other State Innome Other Local Revenue Food Service Sales Lesses and Reimblis	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Other State Apportnommenta - Phier Mandshel Cost Reimbursements State Lottery Revenue All Other State Revenue Common Core SUBTOTAL - Other State Income Other Local Revenue Food Service Sales Leases and Rentalis Fled Trips	General Purpose/Local Control General Purpose/Local Control State Add - Prior Years Charler Schools in Lieu of Prop. Tax Other State Apportnorments - Prior Mandard Coat Reimbursements State Lother Revenue Common Coat State Revenue Common Coat SUBTOTAL - Other State Innome Other Local Revenue Food Service Sales Leases and Rentalis Field Trips All Other Local Revenue	General Purpose/Local Control Education Protection Account State Add Prior Years Charter Schools in Leu of Prop. Tax Charter Schools in Leu of Prop. Tax Other State Revenues Wandshed Cost Reimbursements Nandshed Cost Reimbursements All Other State Revenue Common Core SUBTOTAL. Outner State Innome Tood Service Sales Leases and Reimbirs Fedd Trips All Other Local Revenue In Leu of Prop 39	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues All other State Revenue All Other State Revenue Common Core Substitution Core Substitution Core Substitution Core Substitution Core Substitution Core All Other Local Revenue Food Service Substitution Core All Other Local Revenue Food Service Substitution Core All Other Local Revenue In Lieu of Prop 39 Unchibigorized Revenue In Lieu of Prop 39 Unchibigorized Revenue	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Mandaed Cost Reimbursements State Lottery Revenue All Other State Revenue Common Core Substitution Core SUBTOTAL - Other State Innome Other Local Revenue Feed Service Sales Lesses and Rentalis Field Trips All Other Local Revenue In Lieu of Prop 39 Unchileporzed Revenue In Leu of Prop 39 Unchileporzed Revenue	General Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Revenues Other State Revenue Mondself Cost Reimbursements State Lottery Revenue All Other State Revenue Common Core SUBTDTAL - Other State Innome Other Local Revenue Food Service Sales Leases and Rentalis Field Trips All Other Local Revenue In Lieu of Prop 39 Uncalegorized Revenue In Leau of Prop 39 Uncalegorized Revenues	Ceneral Purpose/Local Control Education Protection Account State Add - Prior Years Charter Schools in Lieu of Prop. Tax Other State Approximents - Prior Mandaed Cost Reimbursements State Lottery Revenue Common Cost State Revenue Common Cost Subs TDTAL - Other State Income Other Local Revenue Food Service Sales Leases an Rentals Fled Trips All Other Local Revenue In Lieu of Prop 39 Uncalegorized Revenue In Lieu of Prop 39 Uncalegorized Revenue Substoffal - Local Revenues Substoffal - Local Revenues Substoffal - Local Revenues Substoffal - Local Revenues	Ceneral Purpose/Local Control Education Protection Account State Add - Prior Year Charter Schools in Lieu of Prop. Tax Other State Revenues Other State Revenue Mandated Cost Revenue All Other State Revenue Common Core Common Core SUBTOTAL - Other State Innome Other Local Revenue Food Service Sales Leases and Rentalis Fed Trips All Other Local Revenue In Lieu of Prop 39 Uncalegorized Revenue SUBTOTAL - Local Revenue In Lieu of Prop 39 Uncalegorized Revenue SUBTOTAL - Local Revenue SUBTOTAL - Local Revenue Denation of Prop 39 Uncalegorized Revenue SUBTOTAL - Local Revenue SUBTOTAL - Local Revenue

SUBTOTAL - Fundraising and Grants

TOTAL REVENUE

Approved Current Process! Ventence Ventence	Actual	6	Budget vs. Actual	Į a	2000			Budget		
Activativity Davigert VTD Davi		!		Variance (YTD less	Approved	Current	Variance (Previous vs.	_		Forecast
156,482 755,429 10,053 1,270,910 1,274,824 15,364 53,913 486,478 2	Mex	Actual YTD	Budget YTD	Budgett	Budget (Oct.)	Forecast	Current Forecast)	1	Budget Remaining	Remaining
1266,482 725,429 10,053 1,220,910 1,274,824 15,364 53,913 446,428 5,976 15,975 10,814 19,536 53,913 146,428 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,3733 20,373 20,3733										
125 662 125 862 5976 332,595 332,595 392,131 10,814 19,539 200,333 2 199 130 206,918 (47,789) 302,484 308,894 5,000 6,399 143,394 1 199 130 206,918 (47,789) 1,656 000 1,935,848 5,000 6,399 143,394 1 199 130 206,918 (47,789) 1,656 000 1,935,848 5,000 6,399 143,394 1 199 130 206,918 (47,789) 1,656 000 1,935,848 5,000 1,935,848 1,596	136,442	766,482	756,429	10,063	1,220,910	1,274,824	15,364		100	509,34
159,130 206 918 (47,780) 302,494 308,894 5,000 6,399 143,394 19,130 199,130 206 918 (47,780) 1,595 000 1,935,846 31,176 775,948 775,		128,862	128,862		332,595	352,131	10,814			223,269
1,096,450 1,091,208 (41780) 302,494 308,894 5,000 6,399 143,394 141,	6,169	5,976		5,976				•	(5,976)	(5.976)
1,056,450 1,051,208 (31,758) 1,855,000 1,935,848 31,178 778,849 786,550 875,3 875,	•	159,130	206.918	(47,788)	302,494	308,894	5,000			149,7
6,327 7,326 1,506 <th< td=""><td>142,611</td><td>1,059,450</td><td>1,091,208</td><td>(31,758)</td><td>1,856,000</td><td>1,935,848</td><td>31,178</td><td></td><td></td><td>876.30</td></th<>	142,611	1,059,450	1,091,208	(31,758)	1,856,000	1,935,848	31,178			876.30
6.327 6.323 6.323 6.323 6.327 6.323 <th< td=""><td>3</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	3									
11,204 1,582 1,756 4,528 773 185 402 58,000 1,506	929	6,327	3	6,327		6,327	6.327		(B327)	
11,200 11,889 (864) 47,545 49,590 980 2,005 30,305 39,305 15,006 1,506 1,506 1,506 1,506 1,506 1,506 1,007 1,007 1,007 1,007 1,007 1,007 1,001 1,007 1,001 1,007 1,007 1,007 1,007 1,001 1,001 1,001 1,007 1,007 1,007 1,001 1,001 1,001 1,001 1,007 1,007 1,007 1,001 1,001 1,001 1,001 1,007 1,007 1,007 1,001 1,001 1,001 1,001 1,007 1,007 1,007 1,001 1,001 1,001 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007 1,007	•	3,921	2,162	1,759	4,323	4,508	E			100
1506 1506	N.	11,220	11,889	(898)	47,555	49,590	903	~		38.88
100 12,000 12,000 110,673 110,673 121,014 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 12,000 10,336 1		1,506		1,506		1,506		1,506		
100 100	•	29.083	28,800	283	28,800	59,083	*	283		
5,464 7,077 (1,614) 9,000 100 100 100 100 100 100 100 100 100	228	82,058	72,850	9207	110,678	121,014	7,203			38,86
5,464 7,077 (1,614) 9,000 9,000 3,884 3,884 3,534 3,534 250 2221 6,105 3,884 3,884 3,884 3,534 3,534 250 250 195,000 195	٠	100	,	180		100		90		
11.924 12.852 12.50 185,000 195,000	٠	5,464	7.077	(1,614)	000%	9,000			•	4
250 250 (250) 6 16,000 195,00	\$ 033	6,105	1,566	4,550	2221	6.105	3.884		(3.884)	
11,924 8,532 3,282 206,221 210,455 3,884 4,234 194,297 196,000 155	•	092		250		250			(250)	,
11.924		100			195,000	195,000		•	195,000	195.00
11,924	9	•	1					*	(9)	
2.957 5,480 (2,523) 7,829 18,360 18,360 18,360 18,360 18,360 18,360 18,360 18,360 19,	5,039	11,924	8,632	3,292	206.221	210,456	3,884		194,297	198.5
12.944 12.652 92 18.780 18.360 5.415 10.286 10.286 11.69.333 11.8101 12.415 12.816 13.8101 12.8169.333 11.81.023 (21.690) 2.199.088 2.298.606 42.266 94.418 1.029.786 1.1	NO.	2,867	\$,480	(2,523)	7,829	7,829		-	4.872	8.8
15.901	1,663	12,944	12,852	26	18,360	18,360	•	2	5,416	5.4
11,693,333 1,181,023 (21,690)) 2,189,068 2,283,506 42,266 54,418 1,029,156 1,1	1,668	15,901	18,332	(2,431)	26,189	26,189			10,288	10,28
1169,333 1,181,023 (21,830)) 2,189,088 2,293,606 42,266 94,418 1,029,166					0 - 20 - 50					
	149,844	1,169,333	1,191,023	(21,690))	2,199,088	2,293,606	42,266	94,418	1,029,768	1,124,1

Sycamore Academy Budget vs. Actuals As of most recent monthly close

5	A CHARLES TO CHARLES WAS COME.	Actual	la de la constante de la const	Budgetoue Bedere							
	•			april va. Actual	Variance			4	Variance		
EXPENSES		Mar	Actual YTD	Budget YTD	(YTD less Budget)	Approved Budget (Oct.)	Forecast	(Previous vs. Current Forecast)	(Budget vs. Current Forecast)	Budget Remaining	Forecast
Сотрек	Compensation & Benefits										
1100	Certificated Salaries Teachers Salaries	41,225	378.134	375.866	(2.267)	816.818	516.816	,		139,682	288.885
1103	Teacher - Substitute Pay	5,048	16,778	10.473	(6,305)	14,400	14.400			(2.378)	72 37B
1300	Certificated Supervisor & Administrator Sataries	8,273	67,182	68,727	1,546	94,500	94,500			27,31	27,318
1400	Certificated Bonuses & Extra Pay					22,000	92,000			56,000	55,000
	SUBTOTAL - Certificated Employees	97914	462,093	466,066	(7.027)	\$1,089	680,716			218,623	218,623
2000	Classified Selaries										0.000
2100	Classified Instructional Aide Salaries	6,622	52,566	52,363	(193)	72,000	85,000	٠	(13,000)		32,443
2400	Classified Clerical & Office Salaries	3,182	26,455	34,909	8,455	48,000	35,000		13,000		8,545
2000	Classified Bonuses & Extra Pay	- 6			je (6,000	6,000		٠	000'9	9000
20.00	Other Classified - Authorities	Z,062	17,485	16,495	(1,000)	22,680	22,680		,		5,185
3	margare - polesceno torno	3	280.0	10	(5.433)	1,600	7,600		(8,000)	(4,997)	1,003
	SUBTOTAL - Classified Employees	12,769 8	103,102	104,931	1,829	160,280	166,280		(8,000)	0 47,178	63,178
3000	Employee Benefits										
3100	DED S	4,163	37,246	34,510	(2,736)	21,622	51,622	•		•	14,376
3300	OASOL Maderial Blancation	8 2	4,798	4,561	(236)	6,768	7,453		(\$89)		2,665
3400	Health & Median Broatie	/96'1	14,738	16,766	2,029	24,987	25,446		(459)		10,708
3500	Unemployment Insurance	200,00	SAL.	7 707	7,007	707.7	7,000		* **		48,607
3600	Workers Comp Insurance	3 *	15,783	19,113	3330	19.13	19751			3 3 30	200°/
3700	Retiree Benefits	'	1		1			•	*		opt i
3800	PERS Reduction	1	•	S ₁	•	•		-	•	1	
3800	Other Employee Benefits	1	200	•	(200)		*	•		(200)	(2002)
	SUBTOTAL - Employee Benefits	16,766	160.601	187,747	\$7,246	236,286	237,763		(1,476)	3 56,785	87,262
4000	Books & Supplies										
4100	Approved Textbooks & Core Curricula Materials	•	4,268	14,056	9,788	15,060	14,915	145		10,792	10,648
4215	Costodia Sunalise	169	1,165	962	(213)	1,020	1,165	(145)			
4320	Educational Software	000,1	6,631	3,408	(3,223)	4,544	7.047	ť	(2.503)	(2,0	415
4325	Instructional Materials & Supplies	1622	11.187	925 11	(108)	2,528 16,103	6767	- 25	3000	(0)	1 000
4330	Office Supplies	711	7,867	0996	1,683	12,733	12,689		*		4 622
4335	PE Supplies		1,607	1,479	(128)	1,585	1,630	•			22
CP 5	Non Instructional Student Materials & Supplies	209	6,225	1,511	(1,714)	4,833	6,225	(909)	5	(1,392)	
4410	Classroom Furniture. Equipment & Sunofes		7 186	1,750	750	2,500	2,500	. 1			2,500
4420	Computers (individual items less than \$5k)	2.084	18 198	32,830	14 632	2,070	35 175		(616)	(616)	10.00
4430	Non Classroom Related Furniture, Equipment & Supplier	48	211	2	0770	40	211	(48)			
4720	Other Food	898	4,333	2,225	(2,107)	3,179	4,333	(882)	5		6
	SUBTOTAL - Books and Supplies	2 464	£8 404	67 894	40.494	BA 6 6 6 6	400 944	10007	A (0.00 A)		
			100,000	670'10	13055	105,300	100,741	(289)	(2,771	34,663	37.340

4/10/2014

Sycamore Academy Budget vs. Actuals As of most recent monthly close

16-			
Subscriptions Fauthorist Utilities - Cas and Electric Jumbrial, Gardening Services & Supplies Security Security Repairs and Maintenance - Building Repairs and Maintenance - Building Repairs and Maintenance - Cher Equiment Repairs and Maintenance - Other Equiment Repairs and Maintenance - Other Equiment	Consulting Fees Banking Fees Banking Fees Banking Fees Banking Fees Banking Fees Best Services Fines and Penaltes Fines and Penaltes Fines and Penaltes Fines and Penaltes Best Services Fines and Other Fees Best Services Best Services Best Services Forestants Best Services Forestants Seculiants Seculiants Forestants Best Services Forestants Best Services Forestants Seculiants Seculiants Seculiants Forestants Forestants Forestants Forestants Forestants Seculiants Statement Seculiants Statement Seculiants Forestants Fo	Nature(Webste consulting Miscellaneous Operating Expenses Communications - Internet! Webste Fees Postage and Delevery Communications - Telephone & Fax SUBTOTAL - Services & Other Operating Exp. Capital Outley Sizes & Improvement of Sises	SUBTOTAL - Capital Outlay EXPENSES Total Depreciation (includes Prior Years)
5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	5803 5803 5803 5824 5823 5836 5845 5845 5845 5845 5867 5867 5867 5867 5867 5867 5867 586	5896 5899 5910 5915 5920 6000	TOTAL 6900
	Subscriptions Insurance - Other Unifiers - Cas and Electric Junifors - Cas and Electric Junifors - Cas and Electric Security Equipment Leases Rent Repairs and Maintenance - Repairs and Maintenance -	Subscriptions Insurance Class and Electric Julibes - Cas and Electric Julibes - Cas and Electric Julibes - Cas and Electric Security Equipment Leases Rent Repairs and Maintenance - Repairs and Maintenance - Repairs and Maintenance - Chorel Rentals, Leases and Accounting Fees Banking Fees Banking Fees Banking Fees Banking Fees Business Services Ostoric Oversight Fees Fings and Penalties Fingstriction Leases and Other Fees Informers and Other Fees Informers and Other Fees Marketing and Student Rec Consultants - Other 1 Payrol Fees Printing and Student Rec Consultants - Other 1 Payrol Fees Printing and Student Rec Consultants - Other 1 Payrol Fees Printing and Reproduction Professional Development Secolal Education Encroad Safef Recruiting Student Information System Substitution System Substitution System	Subdortipions Insurance - Other Utilibes - Ces and Electric Juntinoisis, Cardening Services & Supp Security Equipment Leases Meeting Repairs and Maintenance - Dailding Repairs and Maintenance - Dailding Repairs and Maintenance - Other Equipment Leases and Maintenance - Other Equipment Recass Renals, Leases and Repairs & Accounting Fees Bankting Fees Freid Trips Expenses Freid Frips F

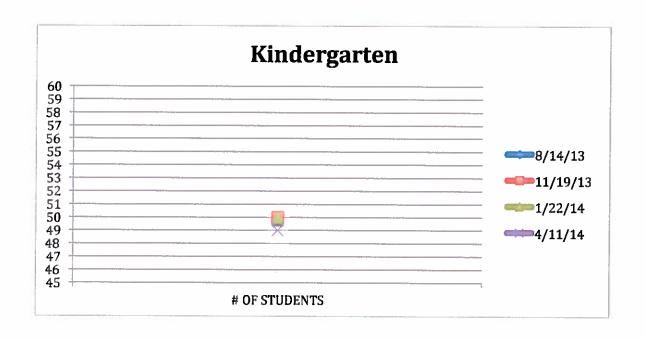
### 170 Banger 170 Pandyer Cut J Processed Current Concessed Concessed Design Remarking Memory (1707) Banger 170 Banger 1	:			(YTD less	Approved	Current		Tent		Forecast
1800 1447 124 2.543 2.543 2.543 1.444	MAR	Actual YTD	Budget YTD	negana	Buoget (Oct.)	Forecast	Current Porecest)	ı	get Remaining	Remaining
1879 1840 7184 2347 2347 1488 1488 1880	•	420	- 64	27	829	2			218	218
1568 4,000 2,387 2,469 2,469 2,469 1,738	312	879	1,643	764	2.347	2.347	_	٠	1.468	1.468
1,252 1,252 2,443 2,445 2,44		1,868	4,080	2,392	5,800	5,800	•	•	4130	4 130
15.25 19.00 2.04 2.05	386	703	1,707	1,004	2,439	2.439	•		1,736	1,736
12,311 15,272 3,891 17,311 17	1	1,525	3,928	2,403	5,611	5,611	<u>.</u> !	٠	4,086	4 086
12,381 18,027 3991 17,311 17,	1	130	214	88	306	306		٠	178	176
7877 7864	*	12,381	16.272	3,891	17,311	17,311	•		4,930	4,930
2,810 1,286 1,286 1,280 1,28	1,715	16,193	18,000	1,807	24,000	24,000		4	7.807	7,807
Color Colo	1,024	7,870	9,455	1,586	12,607	12,607			1,737	4,737
5,404 (4,504) (4,504) (4,504) (1,25) 5,400 (8,611 1,141 1,111	137	2,618	1,368	(1,250)	1,824	2,880		(1,066)	(794)	292
25,400 1,001 1,002 1,5	883	6,914	4,260	(2,654)	5,679	8,939	•	(4,260)	(1.235)	3,025
5-60 8 (101) 2.64 7.54 1,111	25,384	253,842	253,842	•	304,610	304,610			50,768	50,768
1,005 1,007 1,00	1366	5,400	8,061	2,681	11,111	11,111			5,711	5,711
1,245, 345, 573, 75,50, 75,5	160	240	1,051	118	1,502	1,502	•		1,262	1,262
17, 250 17, 17, 18			294	284	420	420	•		420	420
1,000 1,00	ì	4,782	\$ 355	573	7,650	7,650		×	2,868	2,868
1,2,2,2,2,3,3,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,4,6,5,4,6,4,6	2	8	151	00 E	216	216	•	•	183	183
1,005 1,007 2,474 (5.23) 3,524 3,5	11 772	77,826	96,910	23,084	127,880	133,645	(2,792)	(\$765)	\$6,054	60,819
110	3,898	9,855	13,920	4,065	18,560	19,358	(312)	(798)	8,705	9,504
110 2100 1300 3000 3000 1300 1	142	2,007	2.474	(533)	3,534	3,534			527	527
STO 126 124 1313 13132 1510 1500 1530 15		110	2,100	1,990	3,000	3,000			2,890	2,890
1,066 1,127 613 1,530	150	510	126	(784)	180	510	(150)	(330)	(330)	9
11,056	341	8,122	9,196	1,074	13,137	13,137			5,015	5,015
1,000	199	0.774	8,038	(736)	2,887	5,867	•	•	1,123	1,123
1,256 1,364 1,450 1,50	830	11,086	11,127	9	15,300	15,300		•	4,234	1,23
0,438 1,841 4,545 1,540 6,438 1,800 1,80	2,500	3,662	3,015	(847)	4,307	4,307		1	645	25
1,500 1,50	13	6,438	1,841	(4,597)	2,630	6,438		(3,808)	(3,808)	
110 736 526 1051 4013 4013 4013 4013 4013 1150 4013 4013 1150 4013 1150 115	- 20	007	5,282	(1,968)	7.546	7,546		٠	286	286
15,593 13,500 (2,093) 16,000 16,000 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,001 1,000	8	0077	010.2	0 0	4,015	4,015			1,750	1,750
19,000 1,0	•	011	8 3	979	9	9	•		3.	3
1,345,366 1,366,320 16,344 16,346 1,345,366 1,346,366		2000	13,500	(5,093)	18,000	18,000	• ;		2.407	2,407
1,000 1,00	9		230	- 002	906'611	610,421	(7,017)	(5,113)	118,506	124,619
11,676 15,234 3,586 15,234 15,234 15,334 15,344 15	133	4 345	100	100	8 8	208		1 1	3	3
480 (480) 1141 1141 (480) (480	51	11.676	15.234	3 558	15,724	4,240	[191]	(143)	(143)	1 44
423 656 433 1,141 1,145 (1901)	480	480		(48m		103/51	7480	000	4,000	2,300
3,600 3,60	,	423	856	433	1.141	1141	(nos)	(nos)	718	4 6
T, 175 T	1	3.600	3.600	,	3 600	3,600				2
683 197 (384) 263 583 (320) (320	3,716	7,175		(7.175)					(7.175)	(7.175)
4,194 4,371 177 5,828 1,897 1,897 1,028 1,524		583	197	(386)	263	583	(320)	(320)	(320)	
4,194 4,371 177 5,828 5,828 1,534 1,534 1,534 1,534 1,534 1,534 1,534 1,534 1,534 1,534 1,534 1,345,366 1,365,366	215	870	1,423	558	1,897	1,897		٠	1,028	1,028
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67,369 (87,369) 200,000 (300,000) (67,359) (67,3	68,362	458,629	630,763	32,224	786,733	808,399	(6,202)	(23,266)	287,203	310,470
67,369 (67,369) 200,000 50,000 (700,000) (67,369) (71,369) 200,000 60,000 (700,000) (67,369) (71,369) (71,369,368 1,366,369 1,366,369 1 42,677 42,677 42,677 42,677 42,677 42,677 42,677										
67.353 (47.353) 200,000 E0,000 (700,000) (47.353) 1.345,565 1.345,565,545 2.153,438 42,514 (720,000) (47.353) 42,617 42,617 42,617 42,617 42,617	•	67,359	•	(67,350)	•	200,000	20,000	(200'000)	(67,359)	132,641
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42,677 42,677 42,677	149,683	1,349,986	1,366,320	16,334	-	2,189,498	42,916	(232,514)	666,903	839,613
4 250 204 4 150 310 31 31 31 31 31 31 31 31 31 31 31 31 31										
4 700 876 4 466 876 69 898 5 2 808 662 6 808 308 708 708 708 708 708 708 708 708 708 7					42,677	42,677			42,677	42,677
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4/10/2014

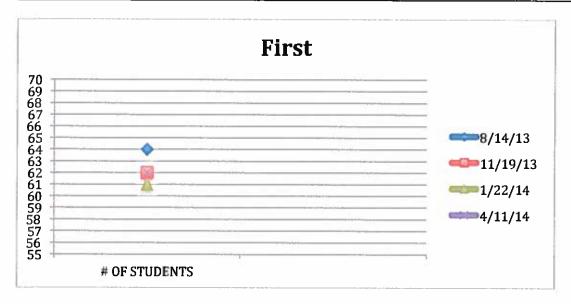
TOTAL EXPENSES including Depreciation

April 11, 2014 Enrollment Data Report

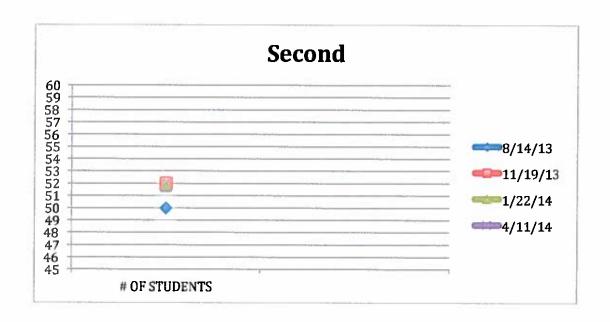
	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	5 0	50	50	49



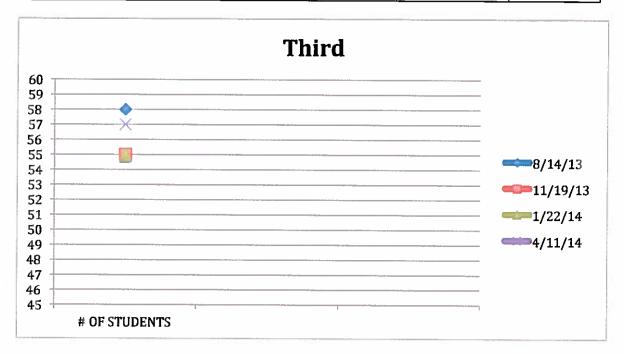
	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	64	62	61	62



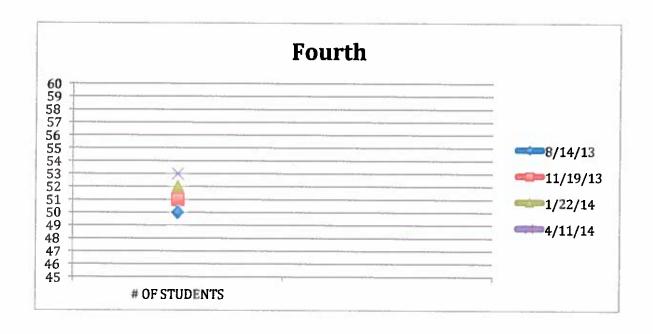
	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	50	52	52	52



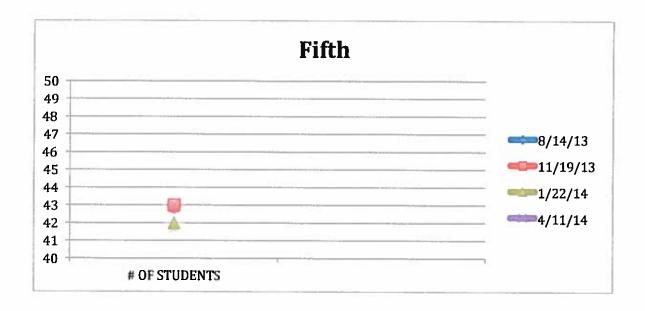
	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	58	55	55	57



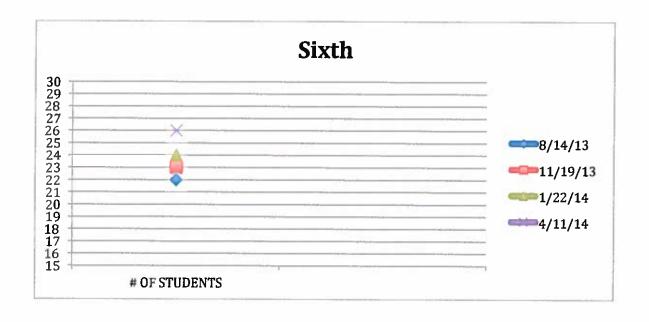
	8/14/13	11/19/13	1/22/14	4/11/14
# OF	50	51	52	53
STUDENTS				



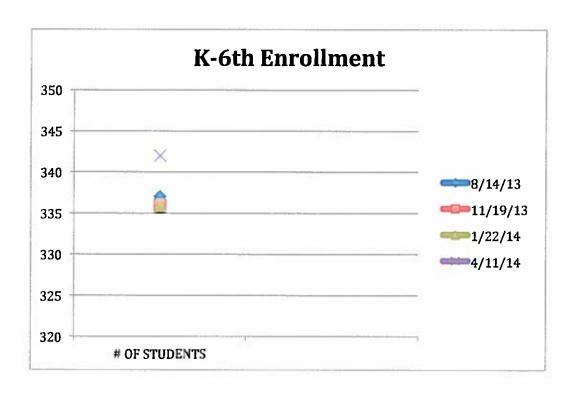
	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	43	43	42	43



	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	22	23	24	26



	8/14/13	11/19/13	1/22/14	4/11/14
# OF STUDENTS	337	336	336	342





OF SCIENCE AND CULTURAL ARTS FULLY ACCREDITED

Enrollment

Current Students

Currently 342 students enrolled

93% submitted notification that they are returning

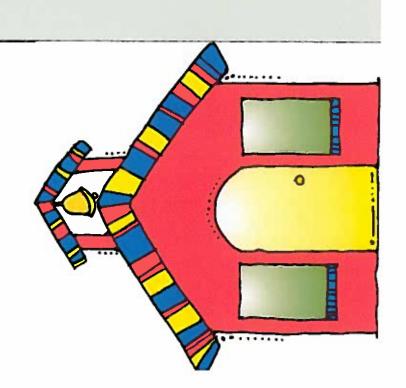


School size

Increasing capacity by 15%

Adding 2 more classrooms (total of 13)

*7th grade





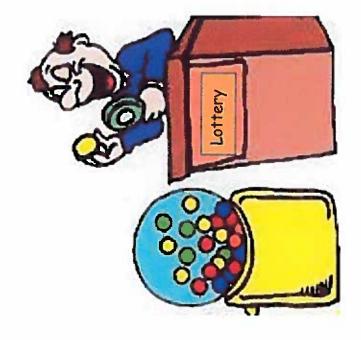
Open Enrollment

Began on March 1st, 2014 Ended on April 4th, 2014

We received 63% more applications than we have seats available.

Lottery

Kindergarten 5 seats
1st grade 8 seats
2nd grade 1 seat
3rd grade 2 seats
4th grade 0 seats
5th grade 5 seats
6th grade 5 seats
7th grade 7 seats



Projection for 2014-15

405 students

4 - K/1 classes

4 - 1/3 classes

3 - % classes

2 - 6/7 classes

Special Education Analysis

April 2014

Charter School Options

1. Acting as an "Arm of the District" for the purpose of special education *Charter schools are part of the District as share responsibility for fulfilling obligations outlined under IDEA.

2. Being your own Local Education Agency (LEA)

3. A "hybrid" of the two options

A School Within the District

The authorizing agency is responsible for compliance, personnel, and costs.

funding and the charter pays encroachment. The authorizing agency receives all AB 602

The charter is indemnified by the authorizer.

Local Education Agency

The charter school is responsible for compliance, personnel, and costs. The charter receives AB 602 funding per pupil and is responsible to cover costs in excess through the General Fund.

"Hybrid"

Roles and responsibilities are outlined in an MOU.

i.e. The charter receives AB602 funding, hires personnel and administers services.

The District oversees, or provides an "Insurance Policy", the Charter provides services. •The charter may provide services through the district, but also may contract independently for

•The Charter pays encroachment equivalent to per ADA standards of all pupils within the District •The District indemnifies the Charter, although the Charter may still be responsible for acts of

gross negligence or wilful disregard of duties and obligations

	District school	LEA	Hybrid
Liability	District is responsible	Charter is responsible	According to MOU - usually shared
Finances	District receives charter's AB 602 Charter pays encroachment	Charter receives AB 602 General fund pays excess expenses	According to MOU
Services	District is responsible for administering Joint IEP creation	Charter is responsible for administering	According to MOU
Personnel	District personnel	Charter hires or contracts personnel	According to MOU
**CHARTER RISKS	*personnel issues *philosophical differences impede delivery *communication issues	*potential costs of low- incident *locating qualified personnel for need (i.e. less than 1FTE) *potential legal costs	According to MOU

SASCA Today

*School within the District

*Original Charter, no option for becoming an LEA

*Original Charter expires 6/25/14

*District personnel servicing

*District receives AB 602 funding (\$200,534)

*SASCA anticipated encroachment (\$122,602)

Total anticipated financial contribution for 13/14=

\$323,136

Current onsite personnel:

	District FTF \$	SASCA %FTE	\$ amount	Total	Notes
•)				
\$6 \$1	\$68,000 \$11.2ben	1.0	\$79,200	\$79,200	On site daily, services in gen ed classroom, has office
\$6 \$1	\$60,000 \$11.2ben	.26	\$18,512	\$18,512	On site 2- ½ days per week, has office
\$1	\$104,000 \$11.2ben	.37	\$42,624	\$42,624	On site 1 day per week
ap \$1 rs/	apprx \$12hr/35h rs/36wks	5.0	\$15,000	\$75,000 +11.2ben	1 - RSP support 4 - classroom support (2 added as of 3/31/14)

\$226,536

Current onsite resources:

Item	Quantity	Price	Total
iPad	3	009\$	\$1,800
headphones	4	\$25	\$100

Current Financials

Revenue (AB602) received by LEUSD	\$200,534
Expenses (LEUSD services)	\$226,536
Encroachment Expense	\$122,602

Timeline (if electing to become an LEA)

By June 30, 2014, submit Letter of Intent to District District services SASCA for 2014-15 school year SASCA joins a SELPA or ChELPA during 2014-15 school year

SASCA becomes an LEA for SPED beginning with the 2015-16 school year

Timeline continued...

SASCA receives no AB 602 funding during the SASCA is responsible for all SPED costs beginning with the 2015-16 school year. 2015-16 school year. (possibility of this changing)

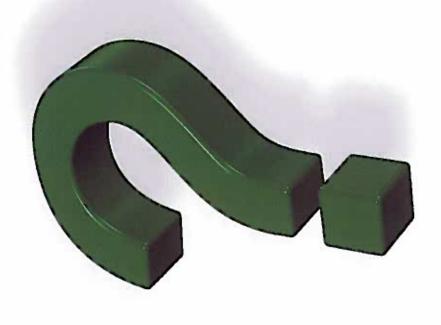
Funding

Year	Enrollment	AB 602 rate	
2013-2014	335	\$627	
2014-2015	400	\$470	RCOE will remove "grant" from the base rate
2015-2016	511	NONE	
2016-2017	552	\$77	dependent upon the SELPA
2017-2018	573	\$ 57	

Other Cost Considerations

Possibility of transportation costs Additional insurance premiums? Low incident items

Questions/Comments



RONALD REAGAN CHARTER SCHOOL ALLIANCE

TOBACCO FREE WORKPLACE POLICY (POLICY #5)

The RRCSA Governing Board recognizes that the health hazards associated with smoking and the use of tobacco products, including the breathing of second-hand smoke, are inconsistent with its goal to provide a healthy environment for students and staff.

Accordingly, Sycamore Academy of Science and Cultural Arts' (SASCA) Governing Board finds and declares that the purposes of this policy are (1) to protect the public health and welfare by prohibiting smoking on the SASCA campus; (2) to guarantee the right of nonsmokers to breathe smoke-free air, while recognizing that the need to breathe smoke-free air shall have priority over the desire to smoke; and (3) to encourage a healthier, more productive living/learning environment for all members of our campus community. By adopting this policy, the RRCSA Governing Board also intends to set an example for students of SASCA, whose future habits and character will be greatly influenced by the habits and character of employees, administrators and visitors to SASCA.

Policy

<u>Policy Statement</u>. Because SASCA is committed to providing a safe and healthy working and learning environment for the students, faculty, and staff on its campus, it hereby adopts the following smoke-free policy.

In accordance with law, smoking is prohibited in SASCA vehicles and in all enclosed spaces in School facilities, including, but not limited to, lobbies, lounges, waiting areas, elevators, stairwells, and restrooms that are a structural part of the building. (*Labor Code* 6404.5; 20 USC 6083). Smoking or use of any tobacco-related products and disposal of any tobacco-related waste are prohibited within 25 feet of any playground, except on a public sidewalk located within 25 feet of the playground. (*Health and Safety Code* 104495). These prohibitions extend to any and all electronic and mechanical nicotine delivery devices.

SASCA therefore prohibits the use of all forms of tobacco, smoke, and electronic and mechanical nicotine delivery devices on campus. SASCA prohibits any advertising, sale, or free sampling of such products. Littering the SASCA campus or property with the remains of tobacco, smoke, or mechanical nicotine delivery devices or any other related waste product is prohibited.

<u>Purpose</u>. To recognize social responsibility in promoting the health, well-being, and safety of students, employees and visitors to SASCA.

<u>Applicability</u>. This policy applies to all students, employees, SASCA affiliates, contractors and visitors twenty-four (24) hours a day, seven (7) days a week.

Responsibility. Adherence to this policy is the responsibility of all members of the SASCA community. It is expected that students, employees, SASCA affiliates, contractors and visitors to SASCA will comply with this policy. Members of the SASCA community are empowered to respectfully inform others about the policy in an ongoing effort to enhance awareness of and encourage compliance with this policy.

<u>Enforcement</u>. Effective implementation of this policy relies on the courtesy, respect and cooperation of all members of the SASCA community. If someone is seen using tobacco, smoke, or electronic and mechanical nicotine delivery devices on SASCA property, an employee may inform the individual of this policy and request that he/she comply. If the individual does not comply, details of the policy violation may be referred to the Director/Principal for appropriate resolution including removal of the person from SASCA at the sole discretion of the Director/Principal.

<u>Awareness and Education</u>. The implementation of this policy is augmented by an awareness and education campaign that includes but is not limited to:

- Notification of our Smoke and Tobacco-Free workplace policy to current and prospective employees through communication available on the SASCA website
- Notification during new hire employee orientation
- Informational postings and electronic notifications
- Smoke and Tobacco cessation programs for employees
- Notices bearing the message "Smoke and Tobacco Free Environment" around the SASCA campus, and
- Organizers and attendees at all SASCA events will be required to abide by this policy.
 Organizers of such events are responsible for communicating the policy to attendees.

<u>Definitions</u>

Smoking – means inhaling, exhaling, burning, or carrying any lighted or heated cigar, cigarette, or pipe, including a hookah pipe, or any other lighted or heated tobacco or plant product, including marijuana, intended for inhalation, in any manner or in any form. "Smoking" also includes the use of an e-cigarette which creates a vapor, in any manner or in any form, or the use of any oral smoking device for the purpose of circumventing the prohibition of smoking in this Policy.

<u>Tobacco Products</u> - All forms of tobacco, including but not limited to, cigarettes, cigars, pipes, water pipes (hookah), bidis, kreteks, smokeless tobacco, snuff and chewing tobacco.

<u>Electronic and Mechanical Nicotine Delivery Devices</u> - All devices that deliver a dose of nicotine either with or without combustion such as electronic cigarettes. This definition includes any

electronic oral device, such as one composed of a heating element, battery, and/or electronic circuit, which provides a vapor of nicotine or any other substances, and the use or inhalation of which simulates smoking. The term shall include any such device, whether manufactured, distributed, marketed, or sold as an e-cigarette, e-cigar, e-pipe, or under any other product name or descriptor.

SASCA Community - Employees, SASCA affiliates, contractors and visitors.

<u>SASCA campus/property</u> - All buildings and structures, parking lots, walkways and attached parking structures owned or controlled by SASCA.

In light of the above findings, the SASCA campus shall be entirely smoke-free effective _____ [date].

The Smoke-free Policy applies to all SASCA facilities and vehicles, owned or leased, regardless of location. Smoking shall not be permitted in any enclosed place. Smoking shall also be prohibited outdoors on all SASCA campus property, including parking lots. This policy applies to all students, faculty, staff, and other persons on campus, regardless of the purpose for their visit.

Copies of this policy shall be distributed to all faculty and staff and shall be included with information given to all admitted students. Announcements shall also be printed in campus newspapers to insure that everyone understands the policy. No Smoking signs shall be posted at all points of entry to the SASCA campus and at all SASCA building entrances. No ashtrays shall be provided at any location on campus. Cigarettes, including e-cigarettes, cigars, and pipes, including hookah pipes, shall not be sold or distributed as samples on university grounds, either in vending machines, the student union, or any area on campus. Questions and problems regarding this policy should be handled through existing departmental administrative channels and administrative procedures.

The success of this policy will depend on the thoughtfulness, consideration, and cooperation of smokers and nonsmokers. All students, faculty, and staff share in the responsibility for adhering to and enforcing this policy. Violations of the policy will be treated in accordance with general campus disciplinary procedures.

In further recognition of the incompatibility of SASCA's educational mission and the promotion of tobacco products, effective April 15, 2014:

No tobacco-related advertising or sponsorship shall be permitted on SASCA property, at SASCA - sponsored events, or in publications produced by SASCA, with the exception of advertising in a newspaper or magazine that is not produced by SASCA and which is lawfully sold, bought, or distributed on SASCA property. For the purposes of this policy, "tobacco related" applies to the use of a tobacco brand or corporate name, trademark, logo, symbol, or motto, selling message, recognizable pattern or colors, or any other indicia of product identical to or similar to, or

identifiable with, those used for any brand of tobacco products.	ucts or company which
Adopted:	



THIRD AMENDED & RESTATED STATEMENT OF WORK #1 by and between EdTec Inc. and Sycamore Academy of Science and Cultural Arts

Reference:	Master Services Agreement dated February 19, 2009, by and between EdTec Inc. ("EdTec") and Sycamore Academy of Science and Cultural Arts ("Client"). This Third Amended and Restated Statement of Work #1 amends and restates and replaces Second Amended and Restated Statement of Work #1 in its entirety, effective as of July 1, 2014.
Term:	July 1, 2009 through June 30, 2016 (the "Initial Term"). This Statement of Work shall automatically renew for consecutive additional one (1) year terms unless either party provides written notice of non-renewal to the other at least one hundred twenty (120) days prior to the expiration of the then-current term (each, a "Renewal Term"). The Initial Term and any Renewal Term(s) are referred to as the Term.
Scope of Services:	The philosophy of our Back-Office Services is that we provide a fully-outsourced solution so your school can focus on its educational mission. Financially, the school benefits because it does not need to hire (or supervise) a business office manager or accountant/bookkeeper. Moreover, you receive the benefit of our extensive experience with California Charter Schools. 1. FINANCE and ACCOUNTING
	 Budgeting: Annual and multi-year budgets including cash flows – In the spring or when services begin, EdTec works with the school leader to create annual and multi-year budgets in time for submission to the state by July 1. EdTec strives to ensure that the annual budgets are strategic documents that capture the operations and direction of the school. Budget revisions (as needed, on demand) – EdTec revises budgets as needed to reflect changing circumstances at the school or in the state funding. Updated monthly budget forecasts – EdTec tracks budget to actuals and updates the budget forecast on a monthly basis (if forecasts move materially off budget, we recommend a budget revision).
	 Financial Statements: Monthly year-to-date financial statements – EdTec prepares YTD financials compared to budget in time for the monthly board meeting. (For schools with board meetings before the 15th of the month, EdTec will furnish the financials and presentation in time for the board meeting; otherwise EdTec electronically sends the financials and presentation as part of the board package ahead of the meeting.) Monthly cash flow projections – EdTec monitors the school's cash position and tries to anticipate any cash shortfalls in future months

EdTec Inc.

Client

EdTec Inc. ▼ 1410A 62rd Street Emeryville, CA 94608 ▼ Phone: 510.663.3500 ▼ Fax: 510.663.3503

- so the school can adjust spending accordingly or attempt to secure cash flow loans.
- Financial statement analysis (monthly) In addition to financial statements, EdTec provides a succinct PowerPoint summary and analysis of the financial statements so Board and staff can quickly focus on the salient financial issues facing the school.
- Customized financial analysis EdTec performs reasonable financial analysis that the staff or board requests, e.g. providing a comparative analysis of the school's budget relative to industry norms or fulfilling a request from the authorizing entity. EdTec will also provide customized reports (within reason) for grant proposals.
- Support in resolving financial issues EdTec helps the school leader find solutions to financial issues by recommending budget changes and/or identifying sources of potential funding.

Accounting:

- Setup of school's chart of accounts and general ledger EdTec sets up and maintains the school's chart of accounts, based on EdTec's standard structure which is designed to be compliant with SACS.
- Customized account codes EdTec maintains limited customized account codes for unique features of the school program. These must be established at the beginning of the fiscal year to avoid recoding of historic transactions.
- Fund accounting EdTec can track revenue and expenditures by fund, e.g. implementation grant funds and expenses or Title I expenditures.
- Training EdTec trains appropriate personnel on accounting procedures and practices designed to ensure accurate record
- Transaction recording EdTec records in detail all transactions in a computerized accounting system.
- Journal entries and account maintenance EdTec prepares and records journal entries and maintains the general ledger according to accepted accounting standards.
- Bank reconciliation EdTec reconciles primary bank and investment accounts to general ledger monthly or upon receipt of statements. Revolving and petty cash accounts are reconciled quarterly or as required.
- Account for Capital Outlay Expenses EdTec records capitalized assets as provided by the school. On an annual basis, EdTec records related depreciation and amortization in the general ledger and reconciles expenditures to fixed asset listing.
- Generate financial reports as requested EdTec can generate the following reports upon request: detailed account activity; bank register activity; summary of budget, expenditures by account; cash balances; payroll register (for periods when payroll is processed by EdTec); revenues; general ledger account balances.

Accounts Payable & Receivable:

- Revenue verification EdTec verifies that the school is receiving the correct amount of funds.
- Revenue collection if the funds from the state or the county/district are not correct, EdTec tracks down the appropriate officials and alerts them of the problem. EdTec will use reasonable efforts to negotiate on behalf of the school in disputes with funding agencies over improperly calculated payments.
- Accounts Payable EdTec processes all invoices and, pending approval from the school leader or surrogate, pays the bills and codes them in the financial software, typically on a two-week schedule with limited rush payments as needed. EdTec checks to make sure there are no double payments or double billings on multiple invoices. EdTec troubleshoots payment issues with vendors. EdTec also verifies that funds are available to pay the bill.

Purchasing:

- Vendor selection EdTec provides recommendations of vendors based on its experience with vendors around the state and
- Purchasing assistance on big-ticket items EdTec can assist the school leader in its purchase or leasing of big ticket items such as portables.

Government Financial Reporting:

- Preliminary and final budget reports EdTec prepares and files the preliminary budget report by July 1" based on the board adopted budget and a final budget as required.
- Interim financial reports EdTec prepares and files the two interim financial reports to the county by the December 15 and March 15 deadlines.
- Audited financial reports Subject to timely receipt of information and/or materials from the school and/or the auditor, as applicable, EdTec prepares and files the unaudited financial report by September 15 and the final audited report (from the auditor) by December 15.

Audit:

- Audit support EdTec prepares financial documents for the auditors and works side-by-side with the auditors to help ensure a smooth and timely audit process. For clarification, the school is responsible to pay auditor fees. The school shall also provide all non-financial records required by the audit - e.g. attendance records, employee records, teacher certifications.
- Audit compliance training EdTec helps the school leader and audit staff develop financial policies designed to meet the requirements and help protect the school from financial mismanagement.
- Single Audit Act of 1984 EdTec provides support in school compliance with accounting related audit requirements, including the Single Audit Act of 1984.

- Auditor group purchasing EdTec receives a volume discount on audits that it passes on to its clients who choose to work with this
- IRS Form 990 Support (and the corresponding State form, if applicable) - EdTec supports the school and auditor in preparing Form 990 tax-exempt organization annual filing. (For clarification, fees for audit and 990 are paid by school and it is the school's and auditor's sole responsibility to ensure these forms are filed).
- The school is responsible for attendance and audit of employee work.

SB 740 compliance (Non-classroom based):

- SB 740 budget compliance For non-classroom based schools, EdTec monitors budget compliance with SB 740 and alerts school to potential problems in meeting the full-funding determination.
- Funding determination form EdTec completes and files the school's funding determination form based on school input.
- Note that the school is responsible for compliance with policies and procedures associated with non-classroom based instruction.

2. PAYROLL and HUMAN RESOURCES

Payroll:

EdTec uses an external payroll processor to accomplish the following tasks. EdTec interfaces between the school and payroll processor, and performs quality checking so that the school does not need to interact with the payroll processor. The school pays payroll processing fees.

- Payroll Processing EdTec calculates and processes payroll and payroll-related payments/deductions for salaried and hourly employees based on information submitted by authorized Client representatives (excluding vacation and/or sick time tracking). EdTec generates checks for signature by authorized Client representatives (or through electronic signature) or facilitates Direct Deposit at the Client's request. The fees set forth below include monthly payroll processing; for semi-monthly payroll an additional fee will apply.
- Payroll reporting EdTec prepares and files all required payroll reports for submission to federal and state agencies and submits electronic payroll, payroll tax reports and payroll tax deposits to the appropriate authorities for a single EDD/tax ID number. For multiple reporting numbers, an additional fee will apply.
- Payroll record maintenance EdTec keeps track of employee payroll information. Client maintains employee files (based on EdTec-provided template files).
- W-2 and 1099 processing EdTec prepares and sends Forms W-2 and 1099 to employees and government, provided that this SOW remains in effect at the end of the applicable calendar year, and subject to the timely receipt of accurate and complete information and data from Client, in accordance with EdTec policies, throughout the Term and including for any portion of the applicable calendar year that preceded the provision of Services under this SOW.

EdTec Inc.	Client

- IRS, SDI, WC support EdTec assists in resolving payroll tax issues before the IRS and other federal and state reporting agencies. EdTec also assists school with any State Disability, Workers Comp, or Unemployment Insurance claims, including handling paperwork and tracking the claims process.
- STRS/PERS and other retirement plan administration EdTec will help the school set up STRS/PERS accounts, and makes appropriate deductions and payments to the county for STRS and/or PERS based on information provided by the school. Note that in some cases it can take approximately 12 months to set up such contributions because of district/county delays. Also, some counties charge separately for this mandated service. The school is responsible for STRS/PERS account set-up, administration and enrollments and any fees from outside parties.

Human Resources and Benefits:

- Employee file set up EdTec provides clients with template employee files and procedures to help ensure compliance with state and federal requirements regarding Live Scan procedures, TB Test information, and/or credential verification information.
- Contracts and Handbook development support EdTec provides schools with non-legal, business advice on employment contracts and employee handbooks and their business implications.
- Health benefits administration EdTec assists in managing the health benefits procurement process, and assists with re-quotes of insurance on an annual basis.
- Teacher credentialing EdTec provides information and assistance to school leaders to help them evaluate teacher credentials and "highly qualified" requirements.

3. INSURANCE

- Insurance procurement EdTec assists in managing the insurance quote process. Where appropriate, EdTec assists Client in joining the CCSA JPA insurance pool.
- Insurance administration Upon request, EdTec can assist in communications between the insurance company and the school to facilitate claims processing.

4. BUSINESS CONSULTING

- Negotiations EdTec supports the school director and board in negotiations related to issues such as MOUs, facilities, and SPED with districts, landlords, vendors, and others, including developing presentations and analyses to buttress the school's position.
- Strategic Planning EdTec can assist the school director and board strategic planning and scenario development/analysis.
- Financing support EdTec assists clients in preparing loan packages and connecting the school with non-traditional/specialized funding sources such as New Market Tax Credits, Low Income Investment Fund

resources, and philanthropic funds.

- Legal services management EdTec can help manage legal services to keep costs down.
- Special Projects EdTec performs business-related special projects within reason, such as finding food service providers, analyzing transportation options, and modeling growth and facilities scenarios. (Note that EdTec does not assist schools with qualification as a provider of subsidized school meals.)

5. BOARD MEETING SUPPORT

- For the period ending June 30, 2010, EdTec will provide the following:
 - Board meeting binders EdTec prepares a three-ring binder for each board member that holds information from all board meetings, including meeting tabs for: agenda, meeting minutes, financial statements, check register, EdTec financial summary, and other handouts and analyses as required. EdTec works with the school leader and board to develop the agenda and recommends agenda items that are appropriate for the school.
 - Board mailouts (Electronic) EdTec collects, organizes, and collates materials for each meeting and emails the information to board members in advance of the meeting. Client prints board meeting materials to have on hand for attendees.
 - Board meeting attendance EdTec attends monthly board meetings in person or by teleconference (at least two per three months), and presents its financial analysis presentation. EdTec can assist the board in staying in compliance with the Brown Act.
 - Board meeting minutes Client takes board meeting minutes and provides to EdTec for incorporation into board meeting binders. EdTec reviews and edits minutes, incorporating Client feedback, as needed.
- For the period commencing July 1, 2010 through the end of the Term, EdTec will no longer provide Board Meeting Support.

6. FACILITIES

- Facility needs assessment and planning EdTec works with clients to identify facility needs based on the school program and industry standards. EdTec helps clients think creatively about their facility needs and come up with workable solutions.
- Facility search EdTec assists real estate agents to identify possible school sites and cost out tenant improvements.
- Facility acquisition/lease negotiation EdTec assists clients in negotiating purchase and/or lease terms and helps to develop loan packages for facilities and identify likely lenders. The school's attorney should review these.
- Prop 39 EdTec helps the school prepare and submit compliant Prop 39 requests and helps to manage the Prop 39 process.
- District negotiations EdTec will help the school negotiate deals with the district regarding facilities.

EdTec Inc.	Client

 SB 740 – As state funding is available, EdTec prepares and submits SB 740 facilities reimbursements on the school's behalf.

7. COMPLIANCE and ACCOUNTABILITY

- Note that compliance and accountability are the responsibility of the school. EdTec will provide advice on some matters, but this information is not comprehensive. In addition, since rules, regulations and interpretations regularly change, schools should seek independent verification from their attorneys or other sources.
- Employee files As noted above, EdTec provides schools with templates for employee files, forms, and procedures to help ensure compliance with employment laws. (Note: the school should have an attorney review all legal issues).
- NCLB compliance support EdTec helps schools understand the requirements of No Child Left Behind (NCLB). On an hourly basis, EdTec can provide assistance on LEA Plans and School Wide Plans.
- SPED compliance EdTec provides partial checklists and general information to help schools understand their responsibilities related to Special Education. EdTec recommends getting specialized assistance in this area to ensure complete compliance.
- Funding compliance EdTec makes compliance recommendations regarding funding requirements, such as Federal PCSGP implementation grant funding and other restricted funds. Note that NCLB Funding compliance is especially complex with many school obligations.
- District and state regulation compliance EdTec can help the school identify areas where it may not be in compliance with district or state regulations.

8. ATTENDANCE and STUDENT INFORMATION SYSTEMS

- Internal attendance reporting EdTec will assist with monthly attendance reports based on school-provided data as outlined in the addendum to this Statement of Work. Resolution of data discrepancies is charged at the hourly rate.
- Government attendance reporting Using school-provided data, and at the school's request, EdTec prepares and/or performs a quality assurance check of government attendance reports, including the 20day report, P-1, P-2, and P-Annual. (Note: Does not include SARC, CBEDS, SNOR, CSIS, or other demographic reports.)
- Attendance procedures assistance EdTec will provide up to 4 hours annually of assistance reviewing schools' attendance accounting procedures and advising on areas for improvement, although the school is ultimately responsible for keeping accurate attendance and ADA compliance.
- Quarterly ADA analysis EdTec reviews ADA data to ensure the school
 is on track with projections.
- Student Information System (SIS) procurement and support EdTec will provide up to 3 hours of assistance to the school leader in

EdTec Inc.	Client
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- evaluating the school's need for an SIS. If the school asks EdTec to access, use or troubleshoot an SIS not supported by EdTec, hourly charges will apply for EdTec to learn and use the SIS. (Note the school is responsible for taking accurate attendance, on a system provided by the school, at the school's expense.)
- Supplemental Instruction EdTec helps schools navigate the supplemental instruction regulations and provides all the forms and policies needed to set up a supplemental instruction program to collect additional funds for after-school and summer programs. Calculation of Supplemental Hourly Instruction hours and data cleanup will be billed hourly.
- School requests for EdTec assistance on items not listed in this section shall be billed hourly.

9. CHARTER DEVELOPMENT and GRANTS ADMINISTRATION

- Financial reports Edtec prepares customized financial reports for grant purposes.
- Fund accounting EdTec sets up fund accounting to track direct and allocated costs to grants.
- Public Charter School Grant Program (PCSGP) grant reporting EdTec assists the school in preparing and submitting the PCSGP grant report to the CDE, and manages the review/finalization process.
- Class size reduction application EdTec prepares and submits the class size reduction application.
- ConApp EdTec prepares and files the ConApp parts 1 and 2 for eligible schools.
- State Revolving Loan EdTec prepares the application for this loan program (up to \$250,000).
- Grant writing On a separate fee basis, EdTec can do grant prospect analysis and write grants.
- Charter renewal On a separate fee basis, EdTec will prepare and advocate a charter petition for school renewal.

10. START-UP/SET-UP

- Startup Support EdTec helps new schools get started on the right foot by providing forms, instructions, and support needed to launch the school (information compiled in EdTec's Charter Operations Book ("ECO")), including:
 - State and Federal IDs
 - o Charter number
 - o CDS code
 - o Advance Apportionment
 - o 501(c) (3) support
 - School database template
 - o Payroll information (I-9, STRS, health, Live Scan, etc.)

Excluded Services:

Other than the services outlined above, EdTec is not responsible for any other activities, unless mutually agreed to in writing. Examples of Excluded Services include, but are not limited to, outside legal costs, computer installation and support, purchasing of small items or of curriculum materials, printing and graphic arts, grant-writing or fundraising, hiring and associated legal requirements (e.g., background checks, credential reviews) and recordkeeping, meetings with outside parties (e.g., the Board or District) beyond those meetings required to accomplish the included services, Special Ed administration, testing, assessment, compliance with NCLB, compliance with government grant requirements, audits, attendance accounting, and other outside professional services costs.

Compensation:

- Back Office Services: Our fees for back-office services range from 3.0% to 7.5% of the school's government revenues accrued for the then-current school fiscal year, depending on the size of your school. "Government Revenues" include all attendance-driven government funding, plus government grants, but exclude Special Education funding and federal subsidized meal funding. This fee includes all normal postage, telephone, copying, faxing, etc., except for bank and payroll fees that will be passed through. The fee excludes a charge on private philanthropy that you raise, unless there are extra-ordinary reporting requirements for these funds, in which case we would mutually-agree on a solution. The fee is payable monthly commencing on July 1, 2009, based on a pro-rated estimate of the annual fee derived from the projected enrollment and funding rates reflected in the materials submitted to the state by July 1.
 - We charge a higher percentage rate for your first 200 students (ADA) and then a lower rate on additional students because of our economies of scale in servicing larger schools. Our rate for your first 0-200 students is 7.5%. The incremental rate for 201 to 300 students is 7.0% of those students; 301 to 400 students, 6.0%; 401 to 500 students, 5.0%; S01 to 600 students, 4.0%; and 601 and above students, 3.0%. [To calculate your total rate, apply 7.5% to the first 200 ADA; 7.0% for the next 100 ADA, and so on.)
 - For each of the 2010-2011, 2011-2012, 2012-13 and 2013-14 fiscal years, the annual fee resulting from the above fee schedule will be reduced by \$16,000, credited ratably over the course of the applicable fiscal year; and
 - For each of the 2014-2015 and 2015-2016 fiscal years, the annual fee resulting from the above fee schedule will be reduced by \$20,000, credited ratably over the course of the applicable fiscal year.
 - Notwithstanding the above fee schedule, the minimum fee for our back office service for a school fiscal year is \$57,350.
 - In addition to the fees calculated as provided above, for multicharter schools there will be an incremental fee of \$8,000 per year for each additional charter.
- Consulting: Should you desire additional services not in the above scope, and for any services provided prior to July 1, 2009 (other than the preparation of the budgets for submission to the state by July 1 as described above, for which there would be no additional hourly charge),

we would be pleased to provide these, subject to staff availability, at a discounted fee of \$140/hour (travel time is billed at ½ of this hourly rate). Typical additional services that are not in the above scope are grant writing, charter writing and the implementation of computer systems or computerized Student Information Systems. Again, this rate includes normal phone, copying and incidental costs. Additional costs would include mileage reimbursement for travel, overnight delivery charges, and pre-approved out-of-pocket expenses.

- **Set-Up Charges**: EdTec Inc. will absorb the expenses of setting up clients on our systems. However, if reconciliations due to incomplete or unorganized records require more than twenty hours of our staff time, we will charge for the additional reconciliation time at our discounted hourly consulting rate.
- Conversion Fee: Schools already in operation prior to commencing EdTec services will pay a \$10,000 one-time fee to convert their data and records into our systems. However, if the conversion requires more than seventyfive hours of our staff time, we will charge for the additional time at our discounted hourly consulting rate.
- Services Prior to July 1, 2009: Without additional charge and subject to staff availability, EdTec Inc. will use reasonable efforts to provide consulting services that are within the above scope of services and that otherwise would be required by Client after July 1, 2009 (e.g. Application for Revolving Loan, budget modeling and facilities questions). Routine monthly back-office services are not included (e.g. payroll, financial statements, attendance at Board meetings and the like).
- Fee Increases: EdTec reserves the right to increase the fees payable under this Statement of Work by up to 5% upon the conclusion of the Initial Term and each Renewal Term. EdTec will provide written notice of a fee increase at least thirty (30) days prior to the expiration of the Initial Term or then-current Renewal Term, as applicable.
- Payment Terms: All fees payable to EdTec must be received by EdTec within thirty (30) days of the date of invoice. EdTec reserves the right to suspend the provision of Services in the event an invoice is thirty days past due.

School Obligations:

EdTec's services will assist with the operations of Client's back-office operations, but do not include auditing Client's provided information and operations for completeness and compliance. It is Client's responsibility to adopt and adhere to reasonable policies and procedures, and to ensure the school remains in compliance with all applicable rules and regulations and maintains sound fiscal operations. In order to fulfill the scope of services described herein, EdTec relies on Client to provide timely, accurate and complete information, and to cooperate reasonably with EdTec. Furthermore, Client must immediately inform EdTec of any material change that could affect EdTec's ability to complete its responsibilities and to assist Client in complying with all applicable laws and regulations.

Client will comply with the attached Roles and Responsibilities document (Attachment 1).

Third Amended & Restated Statement of Work #1 by and between EdTec Inc. and Sycamore Academy of Science and Cultural Arts Page 11 of 14, July 1, 2014

Termination:

Either party may, upon giving thirty (30) days' written notice identifying specifically the basis for such notice, terminate this Statement of Work for breach of a material term or condition of this Statement of Work, unless the party receiving the notice cures such breach within the thirty (30) day period. In addition, EdTec may terminate this Statement of Work immediately upon written notification and without liability, (a) if Client, in EdTec's reasonable judgment, violates any of the "School Obligations" above, (b) if Client does not open by September 30, 2009, or (c) upon any revocation of Client's charter. Upon any early termination under this section, Client shall pay EdTec for all services rendered by EdTec prior to the effective date of termination. In addition, if EdTec terminates this Statement of Work under this section, Client shall also pay EdTec for any demobilization or other costs resulting from such early termination.

EDTEC INC.	SYCAMORE ACADEMY OF SCIENCE AND CULTURAL ARTS
Ву:	Ву;
Name: Steve Campo	Name:
Title: President & CEO	Title:
Date:	Date:
1410A 62 nd Street Emeryville, CA 94608	Address:
Fax: 510.663.3503	
	Phone:
	Fax:

ATTACHMENT 1

Roles and Responsibilities

Clarity on roles and responsibilities between EdTec and Sycamore Academy of Science and Cultural Arts ("Client") will help ensure high quality, timely business services. Table 1 below outlines the roles and responsibilities of both parties:

Table 1: Roles & Responsibilities

	EdTec	Client
Payroll	 Accurate, complete payroll on a monthly/semi-monthly basis (additional fees apply for semi-monthly payroll) Published calendar of payroll deadlines Reminder emails for payroll deadlines with previous payroll period information attached Final payroll information sent to client for approval by at least one working day prior to client's payroll approval date Advice on setting up STRS/PERS enrollments Primer on health insurance terminations and COBRA 	 Timecards and Changes: Submission to EdTec of timecards for hourly staff and payroll changes from prior period by payroll calendar deadlines and using EdTec forms/processes Payroll Approval: Approval (email or fax) to EdTec by payroll calendar deadlines New Hires: Timely submission to EdTec of new hire paperwork on EdTec new hire forms Enrolling (or working with a broker to enroll) staff in any STRS, PERS, 403b, health plans, and other insurance/retirement/contribution/ deduction programs Terminating staff from health plans, other insurance, and other applicable contribution/deduction programs.
Accounts Payable	 Timely and accurate check payments according to Accounts Payable check calendar Payment of invoices according to client's approval policies Recordkeeping/processes adhering to generally accepted accounting standards for accuracy and security and approved by independent auditors Payment systems linked to financial statements and analyses for informed managerial decision-making Bank account reconciliations Invoice/payment research Advising clients on outstanding checks to ensure adequate cash availability 	Submission of Payment and Deposit Information Weekly submission to EdTec of invoices, reimbursement requests, deposits, and other expenditures using EdTec forms and processes O Coding all expenses and non-state funding deposits using EdTec forms and processes and codes from the most recent budget. Banking: Monitoring and maintaining adequate bank account balances to meet expense obligations

Attendance and SIS

- · Provide Client with government attendance reporting deadlines/calendar for 20-day, P-1, P-2, P-Annual.
- Provide District/Authorizer calendar questionnaire form to Client.
- Evaluation of SIS systems (up to 3 hours annually)
- Generation of complete, accurate attendance reports by the deadline
- Monthly, 20-Day and P-Reports: Basic quality assurance and troubleshooting (up to one hour per report)
- Class Size Reduction Report: Report preparation and submission (for up to 4 hours) for K-3 schools only
- CSIS Reports: Report assistance and generation (up to 4 hours annually)

- · Accurate and complete collection of attendance data in compliance with State rules
- Completion of District/Authorizer calendar questionnaire form
- Monthly Reports: Submission of data to EdTec at least 3 business days before the deadline
- P-Reports: Submission of data to EdTec at least 5 business days before the deadline
- Supplemental Hours: Submission of supplemental hour information to EdTec on EdTec supplemental hours form
- Clients without student information system software will submit student data to EdTec using EdTec forms

The payroll, accounts payable, and attendance deadlines/calendars referenced above shall be provided separately.

1. LATE FEES and PROCESSING CHARGES

Payroll:

- Timecards and Payroll Changes: A late fee of \$100 will be imposed for each business day timecards for hourly staff and payroll changes are submitted late to EdTec based on the published Payroll Calendar. The latest Timecards and Changes can be accepted is one business day prior to Payroll Approval deadlines.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$200) of the Timecards and Payroll Changes late fee.
- EdTec will generate and distribute manual checks, as needed and without charge, for employee terminations and payroll corrections due to EdTec error. For all other manual check requests, EdTec will charge a fee of \$35 plus overnight delivery charges (if overnight delivery is requested).

Accounts Payable:

- Weekly Submittal: Client will submit a weekly package conforming to EdTec forms and processes. The submittal shall contain invoices with appropriate coding, reimbursement requests, deposits, and/or other payment documents to EdTec using EdTec forms. If Client fails to submit this weekly package, Client will be charged an additional processing fee of \$35.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$70) of the Weekly Submittal processing fee.

Attendance:

- Evaluation of SIS systems: EdTec fees include up to 3 hours annually in assistance with the evaluation of SIS systems.
- Monthly, 20-Day and P-Reports: EdTec fees include one hour of quality assurance and troubleshooting when processing and generating each report. However, if Client provides data that requires correction and/or reconciliation with other periods beyond this one hour, EdTec will notify Client of the issue. If Client requests that EdTec assist in or carry-out the data correction, EdTec will charge the discounted data service rate (currently \$115 per hour).
- Class Size Reduction Report for K-3 schools: EdTec fees include up to four hours of time for report preparation and submission.
- CSIS Reports: EdTec fees include up to four hours annually for report assistance and generation.
- EdTec can provide additional assistance for reports at the discounted data service rate (currently \$115 per hour).
- If Client does not have a student information software system or if Client is submitting supplemental hour information, Client will use EdTec forms when submitting information to EdTec. Failure to use EdTec forms will result in a processing fee of \$100.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$200) of the forms processing fee.

[end]



SECONDTHIRD AMENDED & RESTATED STATEMENT OF WORK #1 by and between

EdTec Inc. and Sycamore Academy of Science and Cultural Arts

Reference:	Master Services Agreement dated February 19, 2009, by and between EdTec Inc. ("EdTec") and Sycamore Academy of Science and Cultural Arts ("Client"). This Second Third Amended and Restated Statement of Work #1 amends and restates and replaces Second Amended and Restated Statement of Work #1 in its entirety, effective as of July 1, 20142.
Term:	July 1, 2009 through June 30, 20164 (the "Initial Term"). This Statement of Work shall automatically renew for consecutive additional one (1) year terms unless either party provides written notice of non-renewal to the other at least one hundred twenty (120) days prior to the expiration of the then-current term (each, a "Renewal Term"). The Initial Term and any Renewal Term(s) are referred to as the Term.
Scope of Services:	The philosophy of our Back-Office Services is that we provide a fully-outsourced solution so your school can focus on its educational mission. Financially, the school benefits because it does not need to hire (or supervise) a business office manager or accountant/bookkeeper. Moreover, you receive the benefit of our extensive experience with California Charter Schools. 1. FINANCE and ACCOUNTING
	 Budgeting: Annual and multi-year budgets including cash flows – In the spring or when services begin, EdTec works with the school leader to create annual and multi-year budgets in time for submission to the state by July 1. EdTec strives to ensure that the annual budgets are strategic documents that capture the operations and direction of the school. Budget revisions (as needed, on demand) – EdTec revises budgets as needed to reflect changing circumstances at the school or in the state funding. Updated monthly budget forecasts – EdTec tracks budget to actuals and updates the budget forecast on a monthly basis (if forecasts move materially off budget, we recommend a budget revision).
	 Financial Statements: Monthly year-to-date financial statements – EdTec prepares YTD financials compared to budget in time for the monthly board meeting. (For schools with board meetings before the 15" of the month, EdTec will furnish the financials and presentation in time for the board meeting; otherwise EdTec electronically sends the financials and presentation as part of the board package ahead of the meeting.) Monthly cash flow projections – EdTec monitors the school's cash position and tries to anticipate any cash shortfalls in future months

EdTec Inc.

Client

- so the school can adjust spending accordingly or attempt to secure cash flow loans.
- Financial statement analysis (monthly) In addition to financial statements, EdTec provides a succinct PowerPoint summary and analysis of the financial statements so Board and staff can quickly focus on the salient financial issues facing the school.
- Customized financial analysis EdTec performs reasonable financial analysis that the staff or board requests, e.g. providing a comparative analysis of the school's budget relative to industry norms or fulfilling a request from the authorizing entity. EdTec will also provide customized reports (within reason) for grant proposals.
- Support in resolving financial issues EdTec helps the school leader find solutions to financial issues by recommending budget changes and/or identifying sources of potential funding.

Accounting:

- Setup of school's chart of accounts and general ledger EdTec sets up and maintains the school's chart of accounts, based on EdTec's standard structure which is designed to be compliant with SACS.
- Customized account codes EdTec maintains limited customized account codes for unique features of the school program. These must be established at the beginning of the fiscal year to avoid recoding of historic transactions.
- Fund accounting EdTec can track revenue and expenditures by fund, e.g. implementation grant funds and expenses or Title I expenditures.
- Training EdTec trains appropriate personnel on accounting procedures and practices designed to ensure accurate record keeping.
- Transaction recording EdTec records in detail all transactions in a computerized accounting system.
- Journal entries and account maintenance EdTec prepares and records journal entries and maintains the general ledger according to accepted accounting standards.
- Bank reconciliation EdTec reconciles primary bank and investment accounts to general ledger monthly or upon receipt of statements. Revolving and petty cash accounts are reconciled quarterly or as required.
- Account for Capital Outlay Expenses EdTec records capitalized assets as provided by the school. On an annual basis, EdTec records related depreciation and amortization in the general ledger and reconciles expenditures to fixed asset listing.
- Generate financial reports as requested EdTec can generate the following reports upon request: detailed account activity; bank register activity; summary of budget, expenditures by account; cash balances; payroll register (for periods when payroll is processed by EdTec); revenues; general ledger account balances.

EdTec Inc.	Client

Accounts Payable & Receivable:

- Revenue verification EdTec verifies that the school is receiving the correct amount of funds.
- Revenue collection if the funds from the state or the county/district are not correct, EdTec tracks down the appropriate officials and alerts them of the problem. EdTec will use reasonable efforts to negotiate on behalf of the school in disputes with funding agencies over improperly calculated payments.
- Accounts Payable EdTec processes all invoices and, pending approval from the school leader or surrogate, pays the bills and codes them in the financial software, typically on a two-week schedule with limited rush payments as needed. EdTec checks to make sure there are no double payments or double billings on multiple invoices. EdTec troubleshoots payment issues with vendors. EdTec also verifies that funds are available to pay the bill.

Purchasing:

- Vendor selection EdTec provides recommendations of vendors based on its experience with vendors around the state and
- Purchasing assistance on big-ticket items EdTec can assist the school leader in its purchase or leasing of big ticket items such as portables.

Government Financial Reporting:

- Preliminary and final budget reports EdTec prepares and files the preliminary budget report by July 1" based on the board adopted budget and a final budget as required.
- Interim financial reports EdTec prepares and files the two interim financial reports to the county by the December 15 and March 15 deadlines.
- Audited financial reports Subject to timely receipt of information and/or materials from the school and/or the auditor, as applicable, EdTec prepares and files the unaudited financial report by September 15 and the final audited report (from the auditor) by December 15.

Audit:

- Audit support EdTec prepares financial documents for the auditors and works side-by-side with the auditors to help ensure a smooth and timely audit process. For clarification, the school is responsible to pay auditor fees. The school shall also provide all non-financial records required by the audit - e.g. attendance records, employee records, teacher certifications.
- Audit compliance training EdTec helps the school leader and audit staff develop financial policies designed to meet the requirements and help protect the school from financial mismanagement.
- Single Audit Act of 1984 EdTec provides support in school compliance with accounting related audit requirements, including the Single Audit Act of 1984.

- Auditor group purchasing EdTec receives a volume discount on audits that it passes on to its clients who choose to work with this
- IRS Form 990 Support (and the corresponding State form, if applicable) - EdTec supports the school and auditor in preparing Form 990 tax-exempt organization annual filing. (For clarification, fees for audit and 990 are paid by school and it is the school's and auditor's sole responsibility to ensure these forms are filed).
- The school is responsible for attendance and audit of employee work.

SB 740 compliance (Non-classroom based):

- SB 740 budget compliance For non-classroom based schools, EdTec monitors budget compliance with SB 740 and alerts school to potential problems in meeting the full-funding determination.
- Funding determination form EdTec completes and files the school's funding determination form based on school input.
- Note that the school is responsible for compliance with policies and procedures associated with non-classroom based instruction.

2. PAYROLL and HUMAN RESOURCES

Payroll:

EdTec uses an external payroll processor to accomplish the following tasks. EdTec interfaces between the school and payroll processor, and performs quality checking so that the school does not need to interact with the payroll processor. The school pays payroll processing fees.

- Payroll Processing EdTec calculates and processes payroll and payroll-related payments/deductions for salaried and hourly employees based on information submitted by authorized Client representatives (excluding vacation and/or sick time tracking). EdTec generates checks for signature by authorized Client representatives (or through electronic signature) or facilitates Direct Deposit at the Client's request. The fees set forth below include monthly payroll processing; for semi-monthly payroll an additional fee will apply.
- Payroll reporting EdTec prepares and files all required payroll reports for submission to federal and state agencies and submits electronic payroll, payroll tax reports and payroll tax deposits to the appropriate authorities for a single EDD/tax ID number. For multiple reporting numbers, an additional fee will apply.
- Payroll record maintenance EdTec keeps track of employee payroll information. Client maintains employee files (based on EdTec-provided template files).
- W-2 and 1099 processing EdTec prepares and sends Forms W-2 and 1099 to employees and government, provided that this SOW remains in effect at the end of the applicable calendar year, and subject to the timely receipt of accurate and complete information and data from Client, in accordance with EdTec policies, throughout the Term and including for any portion of the applicable calendar year that preceded the provision of Services under this SOW.

- IRS, SDI, WC support EdTec assists in resolving payroll tax issues before the IRS and other federal and state reporting agencies. EdTec also assists school with any State Disability, Workers Comp, or Unemployment Insurance claims, including handling paperwork and tracking the claims process.
- STRS/PERS and other retirement plan administration EdTec will help the school set up STRS/PERS accounts, and makes appropriate deductions and payments to the county for STRS and/or PERS based on information provided by the school. Note that in some cases it can take approximately 12 months to set up such contributions because of district/county delays. Also, some counties charge separately for this mandated service. The school is responsible for STRS/PERS account set-up, administration and enrollments and any fees from outside parties.

Human Resources and Benefits:

- Employee file set up EdTec provides clients with template employee files and procedures to help ensure compliance with state and federal requirements regarding Live Scan procedures, TB Test information, and/or credential verification information.
- Contracts and Handbook development support EdTec provides schools with non-legal, business advice on employment contracts and employee handbooks and their business implications.
- Health benefits administration EdTec assists in managing the health benefits procurement process, and assists with re-quotes of insurance on an annual basis.
- Teacher credentialing EdTec provides information and assistance to school leaders to help them evaluate teacher credentials and "highly qualified" requirements.

3. INSURANCE

- Insurance procurement EdTec assists in managing the insurance quote process. Where appropriate, EdTec assists Client in joining the CCSA JPA insurance pool.
- Insurance administration Upon request, EdTec can assist in communications between the insurance company and the school to facilitate claims processing.

4. BUSINESS CONSULTING

- Negotiations EdTec supports the school director and board in negotiations related to issues such as MOUs, facilities, and SPED with districts, landlords, vendors, and others, including developing presentations and analyses to buttress the school's position.
- Strategic Planning EdTec can assist the school director and board strategic planning and scenario development/analysis.
- Financing support EdTec assists clients in preparing loan packages and connecting the school with non-traditional/specialized funding sources such as New Market Tax Credits, Low Income Investment Fund

EdTec Inc.	Client

resources, and philanthropic funds.

- Legal services management EdTec can help manage legal services to keep costs down.
- Special Projects EdTec performs business-related special projects within reason, such as finding food service providers, analyzing transportation options, and modeling growth and facilities scenarios. (Note that EdTec does not assist schools with qualification as a provider of subsidized school meals.)

5. BOARD MEETING SUPPORT

- For the period ending June 30, 2010, EdTec will provide the following:
 - Board meeting binders EdTec prepares a three-ring binder for each board member that holds information from all board meetings, including meeting tabs for agenda, meeting minutes, financial statements, check register, EdTec financial summary, and other handouts and analyses as required. EdTec works with the school leader and board to develop the agenda and recommends agenda items that are appropriate for the school.
 - Board mailouts (Electronic) EdTec collects, organizes, and collates materials for each meeting and emails the information to board members in advance of the meeting. Client prints board meeting materials to have on hand for attendees.
 - Board meeting attendance EdTec attends monthly board meetings in person or by teleconference (at least two per three months), and presents its financial analysis presentation. EdTec can assist the board in staying in compliance with the Brown Act.
 - Board meeting minutes Client takes board meeting minutes and provides to EdTec for incorporation into board meeting binders. EdTec reviews and edits minutes, incorporating Client feedback, as needed.
- For the period commencing July 1, 2010 through the end of the Term, EdTec will no longer provide Board Meeting Support.

6. FACILITIES

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- District negotiations EdTec will help the school negotiate deals with the district regarding facilities.

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EdTec Inc.	Client

EdTec Inc. ▼ 1410A 62nd Street Emeryville, CA 94608 ▼

Phone: 510.663.3500 Fax: 510.663.3503

SB 740 – As state funding is available, EdTec prepares and submits SB 740 facilities reimbursements on the school's behalf.

7. COMPLIANCE and ACCOUNTABILITY

- Note that compliance and accountability are the responsibility of the school. EdTec will provide advice on some matters, but this information is not comprehensive. In addition, since rules, regulations and interpretations regularly change, schools should seek independent verification from their attorneys or other sources.
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- Government attendance reporting Using school-provided data, and at the school's request, EdTec prepares and/or performs a quality assurance check of government attendance reports, including the 20day report, P-1, P-2, and P-Annual. (Note: Does not include SARC, CBEDS, SNOR, CSIS, or other demographic reports.)
- Attendance procedures assistance EdTec will provide up to 4 hours annually of assistance reviewing schools' attendance accounting procedures and advising on areas for improvement, although the school is ultimately responsible for keeping accurate attendance and ADA compliance.
- Quarterly ADA analysis EdTec reviews ADA data to ensure the school
 is on track with projections.
- Student Information System (SIS) procurement and support EdTec
 will provide up to 3 hours of assistance to the school leader in

EdTec Inc.	Client

evaluating the school's need for an SIS. If the school asks EdTec to access, use or troubleshoot an SIS not supported by EdTec, hourly charges will apply for EdTec to learn and use the SIS. (Note the school is responsible for taking accurate attendance, on a system provided by the school, at the school's expense.)

- Supplemental Instruction EdTec helps schools navigate the supplemental instruction regulations and provides all the forms and policies needed to set up a supplemental instruction program to collect additional funds for after-school and summer programs. Calculation of Supplemental Hourly Instruction hours and data cleanup will be billed hourly.
- School requests for EdTec assistance on items not listed in this section shall be billed hourly.

9. CHARTER DEVELOPMENT and GRANTS ADMINISTRATION

- Financial reports Edtec prepares customized financial reports for grant purposes.
- Fund accounting EdTec sets up fund accounting to track direct and allocated costs to grants.
- Public Charter School Grant Program (PCSGP) grant reporting EdTec assists the school in preparing and submitting the PCSGP grant report to the CDE, and manages the review/finalization process.
- Class size reduction application EdTec prepares and submits the class size reduction application.
- ConApp EdTec prepares and files the ConApp parts 1 and 2 for eligible schools.
- State Revolving Loan EdTec prepares the application for this loan program (up to \$250,000).
- Grant writing On a separate fee basis, EdTec can do grant prospect analysis and write grants.
- Charter renewal On a separate fee basis, EdTec will prepare and advocate a charter petition for school renewal.

10. START-UP/SET-UP

- Startup Support EdTec helps new schools get started on the right foot by providing forms, instructions, and support needed to launch the school (information compiled in EdTec's Charter Operations Book ("ECO")), including:
 - o State and Federal IDs
 - o Charter number
 - o CDS code
 - o Advance Apportionment
 - 501(c) (3) support 0
 - School database template
 - Payroll information (I-9, STRS, health, Live Scan, etc.)

Excluded Services:

Other than the services outlined above, EdTec is not responsible for any other activities, unless mutually agreed to in writing. Examples of Excluded Services include, but are not limited to, outside legal costs, computer installation and support, purchasing of small items or of curriculum materials, printing and graphic arts, grant-writing or fundraising, hiring and associated legal requirements (e.g., background checks, credential reviews) and recordkeeping, meetings with outside parties (e.g., the Board or District) beyond those meetings required to accomplish the included services, Special Ed administration, testing, assessment, compliance with NCLB, compliance with government grant requirements, audits, attendance accounting, and other outside professional services costs.

Compensation:

- Back Office Services: Our fees for back-office services range from 3.0% to 7.5% of the school's government revenues accrued for the then-current school fiscal year, depending on the size of your school. "Government Revenues" include all attendance-driven government funding, plus government grants, but exclude Special Education funding and federal subsidized meal funding. This fee includes all normal postage, telephone, copying, faxing, etc., except for bank and payroll fees that will be passed through. The fee excludes a charge on private philanthropy that you raise, unless there are extra-ordinary reporting requirements for these funds, in which case we would mutually-agree on a solution. The fee is payable monthly commencing on July 1, 2009, based on a pro-rated estimate of the annual fee derived from the projected enrollment and funding rates reflected in the materials submitted to the state by July 1.
 - o We charge a higher percentage rate for your first 200 students (ADA) and then a lower rate on additional students because of our economies of scale in servicing larger schools. Our rate for your first 0-200 students is 7.5%. The incremental rate for 201 to 300 students is 7.0% of those students; 301 to 400 students, 6.0%; 401 to 500 students, 5.0%; 501 to 600 students, 4.0%; and 601 and above students, 3.0%. [To calculate your total rate, apply 7.5% to the first 200 ADA; 7.0% for the next 100 ADA, and so on.]
 - For each of the 2010-2011, 2011-2012, 2012-13 and 2013-14 fiscal years, the annual fee resulting from the above fee schedule will be reduced by \$16,000, credited ratably over the course of the applicable fiscal year, and
 - For each of the 2014-2015 and 2015-2016 fiscal years, the annual fee resulting from the above fee schedule will be reduced by \$20,000, credited ratably over the course of the applicable fiscal year.
 - Notwithstanding the above fee schedule, the minimum fee for our back office service for a school fiscal year is \$57,350.
 - In addition to the fees calculated as provided above, for multicharter schools there will be an incremental fee of \$8,000 per year for each additional charter.
- **Consulting:** Should you desire additional services not in the above scope, and for any services provided prior to July 1, 2009 (other than the preparation of the budgets for submission to the state by July 1 as described above, for which there would be no additional hourly charge),

EdTec Inc.

Client

we would be pleased to provide these, subject to staff availability, at a discounted fee of \$140/hour (travel time is billed at ½ of this hourly rate). Typical additional services that are not in the above scope are grant writing, charter writing and the implementation of computer systems or computerized Student Information Systems. Again, this rate includes normal phone, copying and incidental costs. Additional costs would include mileage reimbursement for travel, overnight delivery charges, and pre-approved out-of-pocket expenses.

- <u>Set-Up Charges</u>: EdTec Inc. will absorb the expenses of setting up clients on our systems. However, if reconciliations due to incomplete or unorganized records require more than twenty hours of our staff time, we will charge for the additional reconciliation time at our discounted hourly consulting rate.
- Conversion Fee: Schools already in operation prior to commencing EdTec services will pay a \$10,000 one-time fee to convert their data and records into our systems. However, if the conversion requires more than seventyfive hours of our staff time, we will charge for the additional time at our discounted hourly consulting rate.
- Services Prior to July 1. 2009: Without additional charge and subject to staff availability, EdTec Inc. will use reasonable efforts to provide consulting services that are within the above scope of services and that otherwise would be required by Client after July 1, 2009 (e.g. Application for Revolving Loan, budget modeling and facilities questions). Routine monthly back-office services are not included (e.g. payroll, financial statements, attendance at Board meetings and the like).
- Fee Increases: EdTec reserves the right to increase the fees payable under this Statement of Work by up to 5% upon the conclusion of the Initial Term and each Renewal Term. EdTec will provide written notice of a fee increase at least thirty (30) days prior to the expiration of the Initial Term or then-current Renewal Term, as applicable.
- Payment Terms: All fees payable to EdTec must be received by EdTec within thirty (30) days of the date of invoice. EdTec reserves the right to suspend the provision of Services in the event an invoice is thirty days past due.

School Obligations:

EdTec's services will assist with the operations of Client's back-office operations, but do not include auditing Client's provided information and operations for completeness and compliance. It is Client's responsibility to adopt and adhere to reasonable policies and procedures, and to ensure the school remains in compliance with all applicable rules and regulations and maintains sound fiscal operations. In order to fulfill the scope of services described herein, EdTec relies on Client to provide timely, accurate and complete information, and to cooperate reasonably with EdTec. Furthermore, Client must immediately inform EdTec of any material change that could affect EdTec's ability to complete its responsibilities and to assist Client in complying with all applicable laws and regulations.

Client will comply with the attached Roles and Responsibilities document (Attachment 1).

ThirdSecond Amended & Restated Statement of Work #1 by and between EdTec Inc. and Sycamore Academy of Science and Cultural Arts Page 11 of 14, July 1, 20142

Termination:

Either party may, upon giving thirty (30) days' written notice identifying specifically the basis for such notice, terminate this Statement of Work for breach of a material term or condition of this Statement of Work, unless the party receiving the notice cures such breach within the thirty (30) day period. In addition, EdTec may terminate this Statement of Work immediately upon written notification and without liability, (a) if Client, in EdTec's reasonable judgment, violates any of the "School Obligations" above, (b) if Client does not open by September 30, 2009, or (c) upon any revocation of Client's charter. Upon any early termination under this section, Client shall pay EdTec for all services rendered by EdTec prior to the effective date of termination. In addition, if EdTec terminates this Statement of Work under this section, Client shall also pay EdTec for any demobilization or other costs resulting from such early termination.

EDTEC INC.	SYCAMORE ACADEMY OF SCIENCE AND CULTURAL ARTS
Ву:	Ву:
Name: Steve Campo	Name:
Title: President & CEO	Title:
Date:	Date:
1410A 62 nd Street Emeryville, CA 94608	Address:
Fax: 510.663.3503	- <u></u>
	Phone:
	Fax:

ATTACHMENT 1

Roles and Responsibilities

Clarity on roles and responsibilities between EdTec and Sycamore Academy of Science and Cultural Arts ("Client") will help ensure high quality, timely business services. Table 1 below outlines the roles and responsibilities of both parties:

Table 1: Roles & Responsibilities

	EdTec	Client
Payroll	 Accurate, complete payroll on a monthly/semi-monthly basis (additional fees apply for semi-monthly payroll) Published calendar of payroll deadlines Reminder emails for payroll deadlines with previous payroll period information attached Final payroll information sent to client for approval by at least one working day prior to client's payroll approval date Advice on setting up STRS/PERS enrollments Primer on health insurance terminations and COBRA 	 Timecards and Changes: Submission to EdTec of timecards for hourly staff and payroll changes from prior period by payroll calendar deadlines and using EdTec forms/processes Payroll Approval: Approval (email or fax) to EdTec by payroll calendar deadlines New Hires: Timely submission to EdTec of new hire paperwork on EdTec new hire forms Enrolling (or working with a broker to enroll) staff in any STRS, PERS, 403b, health plans, and other insurance/retirement/contribution/ deduction programs Terminating staff from health plans, other insurance, and other applicable contribution/deduction programs.
Accounts Payable	 Timely and accurate check payments according to Accounts Payable check calendar Payment of invoices according to client's approval policies Recordkeeping/processes adhering to generally accepted accounting standards for accuracy and security and approved by independent auditors Payment systems linked to financial statements and analyses for informed managerial decision-making Bank account reconciliations Invoice/payment research Advising clients on outstanding checks to ensure adequate cash availability 	Submission of Payment and Deposit Information Weekly submission to EdTec of invoices, reimbursement requests, deposits, and other expenditures using EdTec forms and processes Coding all expenses and non-state funding deposits using EdTec forms and processes and codes from the most recent budget. Banking: Monitoring and maintaining adequate bank account balances to meet expense obligations

Attendance and SIS

- Provide Client with government attendance reporting deadlines/calendar for 20-day, P-1, P-2, P-Annual.
- Provide District/Authorizer calendar questionnaire form to Client.
- Evaluation of SIS systems (up to 3 hours) annually)
- Generation of complete, accurate attendance reports by the deadline
- Monthly, 20-Day and P-Reports: Basic quality assurance and troubleshooting (up to one hour per report)
- Class Size Reduction Report: Report preparation and submission (for up to 4 hours) for K-3 schools only
- CSIS Reports: Report assistance and generation (up to 4 hours annually)

- Accurate and complete collection of attendance data in compliance with State rules
- Completion of District/Authorizer calendar. questionnaire form
- Monthly Reports: Submission of data to EdTec at least 3 business days before the deadline
- P-Reports: Submission of data to EdTec at least 5 business days before the deadline
- Supplemental Hours: Submission of supplemental hour information to EdTec on EdTec supplemental hours form
- Clients without student information system. software will submit student data to EdTec using EdTec forms

The payroll, accounts payable, and attendance deadlines/calendars referenced above shall be provided separately.

1. LATE FEES and PROCESSING CHARGES

Payroll:

- Timecards and Payroll Changes: A late fee of \$100 will be imposed for each business day timecards for hourly staff and payroll changes are submitted late to EdTec based on the published Payroll Calendar. The latest Timecards and Changes can be accepted is one business day prior to Payroll Approval deadlines.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$200) of the Timecards and Payroll Changes late fee.
- EdTec will generate and distribute manual checks, as needed and without charge, for employee terminations and payroll corrections due to EdTec error. For all other manual check requests, EdTec will charge a fee of \$35 plus overnight delivery charges (if overnight delivery is requested).

Accounts Payable:

- Weekly Submittal: Client will submit a weekly package conforming to EdTec forms and processes. The submittal shall contain invoices with appropriate coding, reimbursement requests, deposits, and/or other payment documents to EdTec using EdTec forms. If Client fails to submit this weekly package, Client will be charged an additional processing fee of \$35.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$70) of the Weekly Submittal processing fee.

Attendance:

- Evaluation of SIS systems: EdTec fees include up to 3 hours annually in assistance with the evaluation of SIS systems.
- Monthly, 20-Day and P-Reports: EdTec fees include one hour of quality assurance and troubleshooting when processing and generating each report. However, if Client provides data that requires correction and/or reconciliation with other periods beyond this one hour, EdTec will notify Client of the issue. If Client requests that EdTec assist in or carry-out the data correction, EdTec will charge the discounted data service rate (currently \$115 per hour).
- Class Size Reduction Report for K-3 schools: EdTec fees include up to four hours of time for report preparation and submission.
- CSIS Reports: EdTec fees include up to four hours annually for report assistance and generation.
- EdTec can provide additional assistance for reports at the discounted data service rate (currently \$115 per hour).
- If Client does not have a student information software system or if Client is submitting supplemental hour information, Client will use EdTec forms when submitting information to EdTec. Failure to use EdTec forms will result in a processing fee of \$100.
- As a courtesy, EdTec will waive the first two occurrences (i.e. up to \$200) of the forms processing fee.

[end]

RONALD REAGAN CHARTER SCHOOL ALLIANCE Sycamore Academy of Science and Cultural Arts

Regular Board Meeting Minutes

Renaissance Plaza 32326 Clinton Keith Road, Suite 202 Wildomar, CA 92595

Phone: (951) 678-5217 March 18, @6:00 p.m.

Board Members

William Sampson, President

Roland Skumawitz, Secretary/Treasurer

Ingrid Flores

Craig Richter

Elizabeth Halikis

1.0 CALL TO ORDER

Introduction of Guests

The meeting was called to order by the Board Chair at 6:03 p.m.

2.0 OPEN GENERAL SESSION

ROLL CALL	Present	Absent
Mr. William Sampson	X	
Mr. Roland Skumawitz	X	
Dr. Ingrid Flores	X	
Mr. Craig Richter		X
Mrs. Elizabeth Halikis	X	

Other guests present: Karen Huynh

3.0 BOARD COMMENTS

No comments.

4.0 INVITATION TO ADDRESS THE BOARD, CLOSED SESSION ITEMS: No comments.

5.0 CLOSED SESSION

Adjourn to Closed Session at 6:23 p.m.

The Governing Board will meet in Closed Session to consider matters of student discipline, personnel matters, labor negotiations, litigation and facilities and/or land acquisition.

5.1 Lease Negations Pursuant to Government Code Section 54956.8

Property: 32326 Clinton Keith Road, Wildomar, CA 92595

Agency Negotiator: Barbara Hale, Director/Principal

Negotiating Parties: Kathy Everhart, Ortega Trails Youth Center

Under Negotiation: Instructions to agency negotiator regarding price and terms of payment.

5.2 Public Employment pursuant to Cal. Govt. Code Section 54945.5

Certificated Teacher(s)

6.0 RECONVENE OPEN GENERAL SESSION:

The board reconvened to General Session at 6:55 p.m.

7.0 PLEDGE OF ALLEGIANCE

8.0 APPROVAL OF THE AGENDA

Motion: Mr. Skumawitz Second: Mr. Sampson Vote: 4 - 0

9.0	Mr. Rola Dr. Ingric Mr. Craig Mrs. Eliz REPOR INVITA No comm	am Sampson and Skumawitz I Flores g Richter abeth Halikis F OUT OF CLOSE ATION TO ADDRI ments.	ESS THE BO		ICABLE: No action taken.
11.0	INFOR	MATION SESSIO	14.		
	11.1	Ed Tec Financial Presentation of the			
		Presented by: Kare	en Huynh, Ed	Tec, Client	t Manager
	11.2	School Report/Spe Report on school b			
		Presented by: Bark	oara Hale, Dire	ector/Princi	cipal and SASCA's Special Education Liaison
12.0	ACTIO	N ITEMS:			
	12.1	Approve Records Reviewed and appr			
		Presented by: Barb	ara Hale, Dire	ctor/Princi	ipal
		Motion: Dr. Flores	Second: Mr.	Sampson	Vote: 4 - 0
		ROLL CALL Mr. William Samp Mr. Roland Skuma Dr. Ingrid Flores Mr. Craig Richter Mrs. Elizabeth Hal	son _ witz _ _	PresentXXXXX	AbsentX
	12.2	Approve Attendar Reviewed and appr			
		Presented by: Barb	ara Hale, Dire	ctor/Princi	ipal
		Motion: Mr. Skum	awitz Second	l: Mrs. Hali	likis Vote: 4-0
		ROLL CALL Mr. William Samp Mr. Roland Skuma Dr. Ingrid Flores Mr. Craig Richter Mrs. Elizabeth Hal	son _ witz _	Present X X X X	Absent

13.0 CONSENT CALENDAR

- 13.1 Approval of the Minutes: February 18, 2014 (Attachment 13.1)
- 13.2 Approval of the Minutes: March 1, 2014 (Attachment 13.2)
- 13.3 Approval of the Check Register for February 2014 (Attachment 13.3)

Motion: Mr. Sampson Second: Dr. Flores Vote: 4 - 0

ROLL CALL	Present	Absent
Mr. William Sampson	X	
Mr. Roland Skumawitz	X	
Dr. Ingrid Flores	x	
Mr. Craig Richter		X
Mrs. Elizabeth Halikis	X	

14.0 ADJOURNMENT

Motion: Mr. Skumawitz Second: Mrs. Halikis Vote: 4 - 0

ROLL CALL	Present	Absent
Mr. William Sampson	·X	
Mr. Roland Skumawitz	X	
Dr. Ingrid Flores	x	
Mr. Craig Richter		X
Mrs. Elizabeth Halikis	X	

The meeting was adjourned at 8:00 p.m.

Check Register

Sycamore Academy of Science and Cultural

A

March

2014

Grand Total 80,276.45

23.64 88.59 25.52 42.32 72.90 509.98 33.24 142.00 108.55 379.78 106.62 2,500.00 2,399.69 136.18 622.04 2,698.10 1,024.20 1,225,64 171472 121.30 1,215.95 421.00 500.00 Amount Check Shipping & Handling fee for Program Literature & Challenge Acct#: 174158; Health Test - J. Boermans, S. Atallah 01/22 Acct: 01 2571 1196681580 10 Internet & Phn Svc 2/13/14 3/20/2014 Acct#: 287256546226; Telephone Svc; 02/01 - 02/28/14 Acct#: 287256546226; Telephone Svc: 01/01 - 01/31/14 Acct: 8650; Custodial Svc & MPR at Donal Graham ES Cust Acct: 2-31-916-7565, Gas & Elect Svc : 01/20/14 Removed Defective Unit, Charges for Labor & Parts Group ID: 00488212; Premium: Mar 2014 Description Acct#1008311; Office Supplies Janitorial/Restroom Supplies Reimb: Board Meeting Food 3/12/2014 Reimb: Classroom supplies 3/12/2014 Reimb. Classroom supplies 3/12/2014 Reimb: Classroom supplies PC REIMB Came Llado 3/4 Taxi Mileage/San Jose CA 3/17/2014 PC reimb: 1/26/14 - 3/8/14 Janitorial Svcs': Feb 2014 Reimb: Student Supplies 3/12/2014 1 day Substitute teacher Science Fair Judge 3/17/2014 Bond transaction Reimb: Supplies Accepted Cards & 01/24/14 3/14/2014 PC-M1278 3/14/2014 PCM1288 3/19/2014 PC-M1291 3/14/2014 PCM1289 PCM1284 02/19/14 3/12/14 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/7/2014 3/1/2014 3/4/2014 3/7/2014 3/7/2014 3/7/2014 Date **Check Number** PC-M1278 PCM1288 PCM1289 PC-M1291 PCM1284 PC-M1287 2406 2413 2414 2415 2416 2409 2395 2396 2397 2398 2399 2404 2410 2412 2408 2400 2405 2411 2394 2402 2403 2407 2401 Sycamore Academy of Science and Cultural California Municipal Finance Authority ake Elsinore Unified School District US Healthworks Medical Group PC akeshore Learning Materials Vendor Southern California Edison Prudential Overall Supply The 100 Mile Club, Inc. Sun Ray Electric Inc. Mireya Spitsnaugle Mireya Spitsnaugle Staples Advantage Angela Putulowski Verizon California Morgan Williams Jane Boermans Carrie Daniels Monita Perez DJ Rob Dunn lack Marcus Faith Dalton Carrie Llado aura Girard Mary Bedley Guardian Barons Barons At&t

	The second second		Check	ŠČ
Vendor	Check Number	Date Description	Amount	umt
EdTec Inc	2417	3/20/2014 Feb 2013 Svc	11,9	11,910.48
The Law Offices of Richard J. Hansberger	2418	3/20/2014 Cust: RRCSA; Legal Svcs' Fee - Feb '14	9	630.00
		Cust ID: 000336803-0000; Billing Period: 01/26/14	 -	
Kaiser	2419	3/20/2014 02/25/14	10,6	10,643.00
Claudia Marcial	2420	3/20/2014 Reimb. Classroom supplies		38.78
Julie Miranda	2421	3/20/2014 Reimb: Classroom supplies		51.06
NCS Pearson Inc	2422	3/20/2014 Cust#1660190; Materials & Supplies	4	131.24
Prudential Overall Supply	2423	3/20/2014 Janitorial/Restroom Supplies	7	107.59
Angela Putulowski	2424	3/20/2014 Reimb: Supplies	1.3	1,388.80
Staples Advantage	2425	3/20/2014 Acct#1008311; Office Supplies	S.	594.08
		Acct: 718368558; Base Charge: Feb '14 & Meter Read	Read -	
Xerox Corporation	2426	3/20/2014 01/21 - 02/21/14		882.79
Michelle Watters	2427	3/20/2014 Reimb: Classroom supplies		63.41
USPS	PC-M1292	3/20/2014 PC-M1292		5.75
Laura Girard	2430	3/27/2014 Reimb: Board Meeting Food & Mileage	-	165.37
Maria Hughes	2431	3/27/2014 Substitute: 02/25/14		120.00
		Commercial Maint Repalce Air Filters & Check and Adjust	and Adjust	
Inland Valley Mechanical, Inc.	2432	3/27/2014 Refrigerant Levels	o ,	944.00
Lake Elsinore Unified School District	2433	3/27/2014 Acct: 8650; Oversight Fee: Mar 2014	1,2	1,200.30
Prudential Overall Supply	2434	3/27/2014 Janitorial/Restroom Supplies	e	300.94
		Acct: 5589 6213 3281 5100; Purchases: 02/09/14		
Bank of America	2428	3/27/2014 03/07/14	2.6	2,637,99
Rebecca Everts	2429	3/27/2014 Substitute: 03/05 & 03/06/14	2	240.00
Pacific Alarm Service	2435	3/28/2014 Acct: SYCA; Mar svc	1	136.50
Verizon Califomia	2436	3/28/2014 Acct: 01 2571 1196681580 10 Recurring Apr payment		375.08
Wildomar Renaissance Plaza Inc.	2437	3/28/2014 Apr Rent CAM		31,032.75